Public Document Pack

Democratic Services Section
Legal and Civic Services Department
Belfast City Council
City Hall
Belfast
BT1 5GS

3rd September 2020

MEETING OF PEOPLE AND COMMUNITIES COMMITTEE

Dear Alderman/Councillor,

In addition to those matters previously notified to you, the following item(s) will also be considered at the meeting to be held at 5.15 pm on Tuesday, 8th September, 2020.

Yours faithfully,

SUZANNE WYLIE

Chief Executive

AGENDA:

3. Restricted

- (c) Request for the use of Ormeau Park Ballynafeigh Apprentice Boys Flute Band (Pages 1 4)
- (d) Waste Collection Update (Pages 5 18)

6. **Operational Issues**

- (a) Belfast Healthy Cities Contract Extension and Phase VII Application (Pages 19 60)
- (b) Boxing Strategy Quarterly Update (Pages 61 76)



Agenda Item 3c

By virtue of paragraph(s) 3 of Part 1 of Schedule 6 of the Local Government Act (Northern Ireland) 2014.



Agenda Item 3d

By virtue of paragraph(s) 3 of Part 1 of Schedule 6 of the Local Government Act (Northern Ireland) 2014.



By virtue of paragraph(s) 3 of Part 1 of Schedule 6 of the Local Government Act (Northern Ireland) 2014.



By virtue of paragraph(s) 3 of Part 1 of Schedule 6 of the Local Government Act (Northern Ireland) 2014.



Agenda Item 6a



Subject:		Belfast Healthy Cities				
Date:		Tuesday 8 th September 2020				
Reporting Officer:		Ryan Black, Director of Neighbourhood Service	ces, CNS			
rtoporting	<u> </u>	Kelly Gilliland, Neighbourhood Services Mana	ger, CNS			
Contact Officer:		Andrew Steenson, Project Development Senio	or Officer			
Restricted Reports						
Is this report restricted?			Yes	No 🗸		
If Yes, when will the report become unrestricted?						
After Committee Decision						
	After Council D	ecision				
	Some time in the	ne future				
	Never					
Call-in						
Is the decision eligible for Call-in?			Yes 🗸	No _		
1.0 Pu	rpose of Report	or Summary of main Issues				
		•				
1.1 At	At the meeting of the Strategic Policy and Resource Committee on 17 th August 2018,					
	Members approved an Expression of Interest for Belfast to participate in Phase VII of the					
Wo	orld Health Orgar	nisation (WHO) European Healthy Cities Netwo	rk.			
1.2 Me	mbers also agre	ed at the meeting of the People and Communit	ies Committee	on 4 th		
	June 2019, that a review be undertaken of the City & Neighbourhood Services					
		ng partnership agreements with a focus on alig		e Belfast		
		or money. Included within this review was the p	•			

with Belfast Healthy Cities, who facilitate the city's membership of the WHO European Healthy Cities Network. 1.3 Furthermore, at the meeting of the Strategic Policy and Resources Committee on 21st February 2020, Members approved an extension of the current partnership agreement with Belfast Healthy Cities, until 30th September 2020 to allow for the submission of the application for Phase VII of the WHO European Healthy Cities Network and the completion of the partnership review with the Belfast Healthy Cities, including an initial period for the transition and implementation of recommendations from the review. 1.4 Progress on the above has been adversely impacted due to the Covid-19 pandemic, with both areas of work having to be temporarily paused and timeframes revised to provide additional time for completion due to ongoing restrictions. This report outlines action taken in developing the Phase VII application (which is included as Appendix A) and key priorities to be delivered during the Phase VII period. The report also sets out a revised timeframe for the completion of the partnership review with Belfast Healthy Cities and subsequent next steps. 1.5 Members are asked to endorse the attached application and approve a six month extension to the current partnership agreement with Belfast Healthy Cities, to allow for the completion of both the Phase VII application process and the partnership review. 2.0 Recommendations 2.1 The committee is asked to: Note the content of the report; Endorse the Phase VII application and identified priorities and recommend the Lord Mayor formally supports the application on behalf of the city; Agree to receive a follow up report outlining the outcomes of the review of Council's partnership agreement with Belfast Healthy Cities; and Agree to extend the current partnership agreement with Belfast Healthy Cities to 31st March 2021. 3.0 Main report Key Issues

- 3.1 Members approved the completion of an Expression of Interest for Belfast to re-designate as a WHO Healthy City and participate in Phase VII of the WHO European Healthy Cities Network at the meeting of the Strategic Policy and Resources Committee on 17th August 2018. The Expression of Interest letter was accepted by WHO and Belfast was invited to submit an application as a city that had been active in delivering on Phase VI themes.
- The second stage of the application process involved the Lord Mayor hosting a workshop on 22nd November 2019 with key stakeholders in the city to identify the priorities to be included within the Phase VII application for Belfast. There are three overarching goals within Phase VII:
 - Goal 1: Fostering health and well-being for all and reducing health inequities;
 - Goal 2: Leading by example nationally, regionally and globally; and
 - Goal 3: Supporting implementation of WHO strategic priorities.

3.3 And six core themes:

- Theme 1: Investing in the people who make up our cities;
- Theme 2: Designing urban places that improve health and well-being;
- Theme 3: Greater participation and partnerships for health and well-being;
- Theme 4: Improved community prosperity and access to common goods and services;
- Theme 5: Promoting peace and security through inclusive societies; and
- Theme 6: Protect the planet from degradation, leading by example, including through sustainable consumption and production.
- A full copy of the application form is included as Appendix A and a summary of the four priority areas identified from the Phase VII workshop and to be addressed during the period of Phase VII (2019-2024) are:
 - Greening the City: Intersectoral partnerships for healthy places. The overall goal is
 to develop and deliver healthier and more equitable urban environments for all
 citizens and generate global influence.
 - Community Prosperity: Caring places that enhance health and well-being and reduce health inequalities. The overall goal is to change public policy to include interventions to generate prosperity in left behind communities, strengthening community assets, creating caring places and reducing health inequalities.
 - **Inequalities Training**: Building public health capacity at the local level. The overall goal is to increase capacity at operational and strategic levels across sectors for the

- greater leadership for health and well-eing and to support organisations to shape policy and deliver action that will improve health and well-being for all and reduce inequalities.
- Promoting Healthy Transport (strengthening partnership and coherence). The
 overall goals are to increase physical and mental well-being through promotion of
 good quality active travel infrastructure; and generate the evidence to support car
 reduction, improving air quality and increasing the use of public space for improved
 health.
- 3.5 WHO require the Phase VII application to be endorsed by Council through the Lord Mayor's office. Members are asked to support the application for Belfast to apply for re-designation to Phase VII of the WHO European Healthy Cities Network (2019-2024). Subject to approval, the attached application would be submitted to WHO by the Belfast Healthy Cities office, on behalf of the Lord Mayor.
- Belfast's membership to the WHO European Healthy Cities Network is facilitated by Belfast Healthy Cities, who have led on the development and drafting of the Phase VII application. Belfast Healthy Cities are an independent partnership organisation, recognised as having charitable status by The Charity Commission for Northern Ireland. BHC is governed by a Board of Directors, elected annually and representing the public, university, voluntary and community sectors and funded by a range of partners including Council, Public Health Agency (PHA), Belfast Health and Social Care Trust (BHSCT) and the Northern Ireland Housing Executive (NIHE).
- In the spirit of 'collaborative gain' the above funding partners agreed to undertake a collective review of funding arrangements with Belfast Healthy Cities, with a focus on alignment to the priorities of the Belfast Agenda and value for money. Independent external consultancy support was secured to undertake the review and a timeframe agreed and presented to the People and Communities Committee on 4th February 2021, noting completion of the review by the late May 2020.
- 3.8 Due to the Covid-19 pandemic, a collective decision was taken by the funding partners of Belfast Healthy Cities, to pause the review while organisational efforts were re-aligned to responding to the emergency situation and to ensure maximum involvement of key stakeholders in the review. The funding partners have now agreed that the time is right to

	un-pause the review and have set a revised timeframe for the completion of the review and
	transition and implementation of potential recommendations.
3.9	It is envisaged the review will be completed by early January 2021, with a report brought
	back to the both the People and Communities Committee and Strategic Policy and
	Resources Committee in February 2021, outlining the outcome of the review,
	recommended actions and implementation timescales.
3.10	Members are asked to approve an extension of the current partnership agreement with
	Belfast Healthy Cities, until 31st March 2021 to allow for the completion of review,
	submission of the application for Phase VII of the WHO European Healthy Cities Network
	and to provide an initial period for transition and implementation of the recommendations.
3.11	Financial & Resource Implications
	Extending the current partnership agreement with Belfast Healthy Cities as recommended,
	would have a financial implication of £40,647. This has been included within the revenue
	estimates for 2020/21 and does not represent any growth.
3.12	Favolita on Cood Bolations Insplications/Dural Noods Assessment
3.12	Equality or Good Relations Implications/Rural Needs Assessment
	There are no Equality or Good Relations Implications and no Rural Needs Assessment
	required for the recommendations outlined above.
4.0	Appendices – Documents Attached
4.1	Appendix 1: Application for designation as a member city of the WHO European Healthy
	Cities Network in Phase VII (2019-2024)







Application for designation as a member city of the WHO European Healthy Cities Network in Phase VII (2019–2024)

Guidance for application for designation as a member city of the WHO European Healthy Cities Network

Assessment will not begin until WHO has received a complete electronic application. The application must be submitted in English together with the supporting documents in their original language with a correct English translation (or a summary in certain cases).

Before you complete the form, please carefully read the document outlining the implementation framework of the Network in Phase VII and the Copenhagen Consensus of Mayors (referenced in Annex 7 of the document).

If you need assistance or have questions while completing this application, please contact the WHO Regional Office for Europe at: <a href="mailto:europea:euro

Applicant city

City: Belfast Country: United Kingdom

City population: 340,220

Social media details: @belfasthealthy

Coordinator

Name: Joan Devlin Title: Chief Executive

Address 1: Gordon House Address 2: 22-24 Lombard Street City: Belfast

Country: N Ireland Postal code: BT1 1RD

Telephone: 0044 (0) 28 9032 8811

Email: joan@belfasthealthycities.com Website: www.belfasthealthycities.com

1. Political and partnership commitment

Mayor

Name: Councillor Title: the Right Honourable, the Pate elected: Trank McCoubrey Lord Mayor 1 June 2020

Address 1: Lord Address 2: Belfast City Hall City: Belfast

Mayor's Office

Country: N Ireland Postal code: BT1 5GS

Telephone: 0044 (0) Email: Website:

28 9032 0202 lordmayorsoffice@BelfastCity.gov.uk http://www.belfastcity.gov.uk/

Politician responsible for the healthy city project in your city

Name: Daniel Baker Title: Cllr Date elected:

1 June 2020

Jim Rodgers Cllr

Address 1: Members Address 2: Belfast City Hall City: Belfast

Room

Country: N Ireland Postal code: BT1 5GS

Telephone: 0044 (0) 28 Email: Website:

9032 0202 bakerd@belfastcity.gov.uk http://www.belfastcity.gov.uk/

rodgersj@belfastcity.gov.uk

Council resolution supporting the participation of the city in Phase VII

Date of council resolution:

Please email a signed, scanned copy of the council resolution.

A 2–3-page Phase VII situation analysis document

This should identify the opportunities and challenges in the goals and themes at the city level and the priority issues for Phase VII.

Please email a scanned copy of the document.

Situational Analysis Summary

Full Situational Analysis

Letter of commitment from the mayor

To be attached

The letter should indicate the mayor's agreement to the city participating in Phase VII and include explicit commitment to the following:

- the dedication of resources to deliver the implementation framework for Phase VII;
- active participation in meetings of the Network and subnetworks;
- participation of the mayor in meetings of mayors;
- external monitoring and evaluation of the city by WHO; and
- payment of an annual financial contribution throughout Phase VII (2019–2024).

Please email a signed, scanned copy of the letter of commitment.

2. Human resources

Coordinator			
Name of coordinator (or equivalent) for the healthy city project in your city: Joan Devlin Title: Ms Date appointed: 1996 Full time? Yes ✓ No (Full-time employees who only work part-time for the healthy city project are classified as part-time)			
Curriculum vitae of coordinator			
Please email a one-page summary.			
Attached			
Job description for coordinator			
Please email a summary in English.			
Trease entait a summary in 2118/1511			
Attached			
Attached			
Coordinator's competence in English: basic ☐ intermediate ☐ advanced ☐✓			
If the coordinator is not fluent in English, what support is available?			
if the coordinator is not frucht in English, what support is available:			
[
Healthy city project office or team			
How many staff members currently work for the healthy city project office or team? (Full-time employees who only work part-time for the healthy city project are classified as part-time.)			
Number of full-time staff: 4			

Number of part-time staff: 1

Number of regular volunteers: n/a Several student placements annually

3. Intersectoral steering group or partnership group

Which people and agencies are represented on the main intersectoral steering group or partnership group that supports the healthy city project in your city?

What are the names of main agencies or representatives?

Please email a scanned copy of the letter of commitment to this application signed by the chair of the steering or partnership group.

Belfast Health and Social Care Trust

Belfast City Council

Extern

Department of Health

Different Tracks Global Ltd

Northern Ireland Housing Executive

Queen's University Belfast

Ulster University

Strategic Investment Board, Northern Ireland Executive

4. City health profile

If your city has a city health profile, please answer these questions:

A City Profile is being prepared by Belfast Healthy Cities, with support from several agencies in the city including Department of Health; Northern Ireland Statistics and Research Agency, Belfast City Council, Census 2011 information. A final draft is anticipated to be available in September 2020. It is envisaged this will contribute to Neighbourhood/Area Planning within the Belfast Agenda. It will also outline progress on key indicators from the 1998 and 2008 profiles.

The link below is based on the last completed city profile

What is the title of the profile? **Divided by Health: a city profile**

What is its date of issue? 2008

What is its status (for example: draft, in consultation, endorsed, implemented)? Endorsed

What time does it cover? 1996-2006

https://www.belfasthealthycities.com/sites/default/files/publications/DividedbyHealth_KeyFindings_20_08.pdf

Several other profiles on small geographical areas or themes have been developed during Phase V and Phase VI.

Care Zone profile

https://www.belfasthealthycities.com/sites/default/files/publications/0%20Care%20Zone%20Health%2 OProfile.pdf

The Care Zone Health Profile has been produced as part of the Care Zone project, which was established as a community development pilot to tackle poor mental health and reduce suicide in the Sacred Heart Parish area in north Belfast. The project brings together a number of key stakeholders that operate in the area, including statutory, voluntary and community organisations and local residents. The Care Zone Health Profile contains statistical data on health and well-being and on the determinants of health, including demography, education, skills, housing and community safety. The health profile also served as a comprehensive resource to inform local community organisations and residents alike. The Care Zone Health Profile has been complemented with a range of qualitative data collected from residents throughout the duration of the Care Zone project, which are available in the Care Zone report

The Care Zone Health Profile has been collated and produced by Belfast Healthy Cities, with input and support from the Department of Education, Department of Health, Northern Ireland Housing Executive and the Public Health Agency.

Please email a copy of the city health profile or its website link.

If your city does <u>not</u> have a city health profile, please answer these questions:

Do you have anything similar? If so, please describe it.

What are your intentions and time scale for producing a city health profile?

5. Integrated planning for health

If your city has a city health development plan or equivalent, please answer these questions:

<u>Programme for Government (PfG)</u> sets the broader context for working together in Northern Ireland and is aligned with the UN SDGs. It recognizes the inter-relationship between health, disadvantage, inequality, childhood development and education, employment, the social and physical environment, and economic growth.

Making Life Better (MLB) is the Northern Ireland strategic framework for public health. It is designed to provide direction for policies and actions to improve the health and well-being of people in Northern Ireland and to reduce health inequalities. It is a framework agreed across all departments in the Northern Ireland Executive, with a commitment to creating the conditions for individuals, families and communities to take greater control over their lives and be enabled and supported to lead healthy lives. The approach to public health focuses on working collaboratively

with individuals, communities and partner organisations to address the factors that impact on health and wellbeing in Northern Ireland and to ensuring that there are effective mechanisms in place across the life to ensure protection of the community from current and future threats to public health.

The Northern Ireland <u>Public Health Agency</u> is responsible for delivering the framework, which is currently under review. A range of organisations are contracted across Northern Ireland and Belfast to deliver the MLB themes. The purpose of the Public Health Agency is to improve the health and social wellbeing of our population and reduce health inequalities through strong partnerships with individuals, communities and other key public, private and voluntary organisations. The Chief Executive of Belfast Healthy Cities is a member of the Making Life Better Review group.

Can your city show evidence of integrated planning for health, such as a city health development plan or equivalent?

There are a number of partnerships in the city working to deliver the priorities within the Making Life Better framework. The <u>Belfast Health & Social Care Trust</u> in late 2019 began leading a process to bring existing partnerships into a unified format under A Caring & Compassionate City. The Chair and Chief Executive of Belfast Healthy Cities are participating in these discussions and workshops. This work was postponed due to Covid-19 but meetings will resume in September 2020.

In addition, there is in place across all Councils in Northern Ireland, **Community Planning Partnerships.** The Belfast Community Planning Partnership has produced the **Belfast Agenda**, which was created by a partnership of key city partners, residents and community organisations. It is led by Belfast City Council and sets out the joint vision and long-term ambitions for Belfast's future, as well as outlining the priorities for action over the next four years. The Belfast Agenda document can be recognised as an **equivalent of a City Health Development Plan** and reflects the framework and process of the **City Health Development Plan Framework**, produced by WHO Healthy Cities in 1996.

What is the title of the plan? Belfast Agenda

What is its date of completion? The Belfast Agenda was produced in 2017.

What is its status (for example: draft, in consultation, endorsed, implemented)?

Endorsed/Being implemented

What time period does it cover? 2017 – 2035			
Please send a copy of the plan by email or the website link to the report.			
Belfast Agenda: https://www.belfastcity.gov.uk/council/Communityplanning/BelfastAgenda.aspx			
If the plan is being implemented, are there progress or evaluation reports? Yes □ ✓ No □			
If yes, list the titles and dates produced.			
Belfast Agenda - Statement of Progress, 2017 -2019, published December 2019			
The statement of Progress 2017 – 2019 provides an update on more than 25 key targets for			
priority identified in the Belfast Agenda, the city's first community plan. It includes information			
and statistics on key areas including economic development, making like better for residents,			
competitiveness, sustainability, education and skills development			
Please email the reports or the website links to the reports.			
http://www.belfastcity.gov.uk/web/FILES/CommunityPlanning/Belfast_Agenda_Statement_of_Progress			
FULL_REPORT.pdf			

If your city does <u>not</u> have a city health development plan or equivalent, please answer these questions:

Do you have anything similar? If so, please describe it. As above

Is there evidence of strategic partnerships for health in your city?

Belfast Healthy Cities is a partnership for health in the city. A number of Area Partnerships exist that deliver on health determinants and various local partnerships also provide services on health and well-being issues.

Please outline the remit and/or achievements of the partnerships (in fewer than 200 words). Belfast Healthy Cities partnership has been in existence for over 30 years and has had extensive influence in engaging other sectors in health and well-being issues; in influencing policy in government departments and public agencies and in promoting a partnership approach to health across Northern Ireland. It was the first partnership in the city in 1988 and has developed innovative programmes to address health determinants in the city as well as extensive capacity building and tools on health and health inequalities.

Over the 30 years, Belfast Healthy Cities has continued to evolve on the 'three constants' 1) Focus on equity and the determinants of health, from partnership based approaches for health

improvement, to community participation and policies and actions that address the root causes of ill health; 2) Putting health on the political agendas and making strategic and organic links with other relevant initiatives within the city; 3) Promoting partnership-based planning for health with the notion of systematic and integrated planning for health development in the form of the city health development planning tool. Further information is available in the publication:

Belfast Healthy Cities: A Partnership for Creating a Healthy, Equitable and Sustainable

https://www.belfasthealthycities.com/sites/default/files/publications/BHC30BookletSquareOnline.pdf

6. Health-promoting, equitable and sustainable local development

Can your city show evidence of health and well-being dimensions in the overall city development strategy or equivalent?

What is the title of the plan? Belfast Local Development Plan

City

The Belfast Local Development Plan 2035 (LDP) will set out a clear vision for how the Council area should look in the future by deciding what type and scale of development should be encouraged and where it should be located. It will inform the general public, statutory authorities, developers and other interested bodies of the policy framework and land use proposals that will implement the strategic objectives of the Regional Development Strategy (RDS) and other regional planning policies, and will guide development decisions within Belfast up to 2035.

The new LDP will comprise of two development plan documents:

<u>Plan Strategy</u> – The strategic policy framework for the plan area as a whole across a range of topics. It will set out an ambitious but realistic vision for Belfast as well as the objectives and strategic policies required to deliver that vision. Establishing this strategic direction early in the plan process will provide a level of certainty on which to base key development decisions in the area as well as the necessary framework for the preparation of the Local Policies Plan; and

Local Policies Plan – The council's local policies and site specific proposals in relation to the development and use of land in Belfast. It will contain the local policies, including site specific proposals, designations and land use zonings required to deliver the council's vision, objectives and strategic policies, as set out in the Plan Strategy.

What is the date of its completion? Original date was late 2020 – delayed due to Covid-19

What is its status (for example: draft, in consultation, endorsed, implemented)?

The plan is at draft strategy stage with consultation already carried out. Local Policies Plans will be developed, 2020 - 2022, within the framework of the Local Development Plan.

What time period does it cover? Initiated 2015 - 2035
Please send a copy of the plan by email or the website link to the report.
Draft Plan Strategy is available at:
https://yoursay.belfastcity.gov.uk/planning-and-place/belfast-ldp-2035-draft-plan-strategy-equality-
impa/supporting_documents/BELFAST%20LDP%20%20DRAFT%20PLAN%20STRATEGY%20%20WEB.pdf
If the strategy is being implemented, are there progress or evaluation reports? Yes \square No X \square
If yes, list the titles and dates produced (BCC to comment).
Please email the reports or the website links to the reports.
List of relevant Local Development Plan documents are available at: https://www.belfastcity.gov.uk/buildingcontrol-environment/Planning/localdevelopmentplan.aspx#LDPemail
environment/Planning/localdevelopmentplan.aspx#LDPemail
Other supporting strategies that promote health, equitable and sustainable development include:
Belfast Resilience Strategy Draft 2019
Belfast's Resilience Strategy has been informed by, and is aligned with the UN Sustainable
Development Goals. The 2030 Agenda for Sustainable Development is an historic global
agreement to eradicate extreme poverty, fight inequality and injustice and leave no one behind.
Agreed by world leaders at the UN in 2015, the 17 Sustainable Development Goals (SDGs)
succeed the Millennium Development Goals (MDGs). The SDGs are universal with all
signatories- including the UK- expected to contribute to them internationally and deliver them
domestically. Belfast's Resilience Strategy contributes to the delivery of the 17 SDGs.
A Bolder Vison for Belfast: Reimaging the centre, Draft December 2019
Green and Rlue Infractructure Plan 2020

7. a) Goal 1: Fostering health and well-being for all and reducing health inequities

How will your city take forward Goal 1?

Please outline no more than three actions in fewer than 250 words. These actions should be measurable and represent key priorities as identified by the city health profile. These actions will provide the basis for the evaluation of the city throughout Phase VII.

Public Health Agency is the lead organisation across Northern Ireland focusing work on reducing inequalities, commissioning work to deliver on the priorities of Making Life Better.

A city health profile is being developed for the city as part of the Phase VII application process. It will provide information at various administrative levels. Data are aligned with the strategic indicators and priorities of Making Life Better, a Whole System Strategic Framework for Public Health in Northern Ireland and the Belfast Agenda. It will provide insights for service delivery, equity and access to services.

Community Prosperity

Caring Places that Enhance Health and Well-being and Reduce Health Inequalities

Overall Goal: The overall goal is to change public policy to include interventions to generate prosperity in 'left behind' communities, strengthening community assets, creating caring places and reducing health inequalities.

Outcome: Changes in policy and mechanisms are in place to increase community prosperity.

This will support the delivery of the Belfast Agenda and the Caring & Compassionate City initiative across the city, linked to the regional Programme for Government targets.

Promoting healthy transport

Increasing Physical and Mental Well-being through Promotion of Good Quality Active Travel Infrastructure

Overall Goal: The overall goal is to promote support for the creation of good-quality active travel infrastructure that boosts physical and mental health, increases physical activity, improves air quality and promotes access to public transport and all other services and facilities. **Outcome:** Improved use of public space for increased active travel and improved physical and

mental well-being.

This will support delivery of Belfast Resilience Strategy, Department of Infrastructure Active Travel agenda and Making Life Better ethos of collaborative delivery of public health.

Increasing Knowledge and Capacity Building for Improving Health and Reducing Health Inequalities

Overall Goal: The overall goal is to increase capacity at operational and strategic level across sectors for greater leadership for health and well-being and to support organisations to shape policy and deliver actions that will improve health and wellbeing for all and reduce inequalities. **Outcome:** Increased knowledge about evidence, tools and skills within organisations that focus policy and actions on improving health and reducing health inequalities in a post Covid-19 society and in future pandemics.

This will support the delivery of work to reduce inequalities across the city of Belfast, Belfast Agenda and Making Life Better.

7. b) Goal 2: Leading by example nationally, regionally and globally

How will your city take forward Goal 2?

Please outline no more than three actions in fewer than 250 words.

Belfast's Phase VII strategic plan will support delivery of local and regional government strategies including Belfast Agenda, a city wide initiative Caring and Compassionate Cities, Making Life Better and deliver on outcomes identified within the Programme for Government. This brings an awareness of and focus on delivering the priorities outlined in Belfast Charter for Healthy Cities (2018) and the supporting city level delivery of the Sustainable Development Goals.

Belfast Healthy Cities continues to draw attention to and align work across Belfast with WHO priorities for health and wellbeing. The current review of Northern Ireland Programme for Government provides an opportunity to influence government priorities and align with the Sustainable Development Goals (SDGs). This will direct local delivery on the SDGs and provide a mechanism for reporting on progress towards the SDGs in Northern Ireland. Belfast Healthy Cities programmes were included in the NI report, within the UK report to the UN in 2019.

A series of capacity building lecture series will draw on learning and examples of best practice from across the Healthy Cities Network and support policy development and organisational delivery on a health-in-all-policies approach. The 6 Ps will provide the overarching themes for learning and sharing, and best practice locally can be highlighted to a European audience through annual conference and networking opportunities.

A training programme for senior level health professional, policy makers and practitioners will highlight WHO evidence and policy on emerging areas of public health to be considered at city level. Like previous programmes, it will provide a forum for networking and cross sectoral planning on health and wellbeing to deliver on the shared agenda of reducing inequalities.

7. c) Goal 3: Supporting implementation of WHO strategic priorities

How will your city take forward Goal 3?

Please outline no more than three actions in fewer than 250 words.

The Belfast Agenda is the city's first community plan, created by a partnership led by Belfast City Council. It identifies the work that a cross sectoral partnership will focus on to drive prosperity, reduce inequalities for all people and communities. Belfast Healthy Cities is a member of the Growing the Economy Board, representing the third sector and sharing learning and experience from WHO Europe to shape priorities. A lead officer for the Belfast Agenda is a member of Belfast Healthy Cities Board of Directors. The city health profile will contribute to the evidence base on health determinants for the Belfast Agenda.

Belfast Healthy Cities continues to lead the city's first intersectoral partnership, initiated through the WHO Healthy Cities Network and continues to inform direction of policy and practice to promote health and wellbeing. The Board of Directors include representation from local and regional government, health and social care, academia and third sector. There is a commitment for the strategic priorities of Phase VII and United Action for Better Health in Europe Draft European Programme of Work, 2020–2025, to be aligned within the strategic priorities of these organisations as they lead policy development, research and services across the city. Covid-19

has increased partnership working and information sharing across sectors, this approach has been welcomed and will be considered in the way forward for city Reset/Recovery Plans and future emergency planning.

Belfast Healthy Cities is a member of and informs the mid-term review of Northern Ireland Public Health Framework Making Life Better. The priorities within Phase VII, Sustainable Development Goals and Draft United Action for Better Health in Europe will shape the policy direction of the review and the operational delivery of the framework.

8. Core themes of Phase VII

Theme 1: Investing in the people who make up our cities

Please describe (in fewer than 250 words) how you intend to address this core theme overall and which issues you intend to emphasize. These should be relevant to the results of your city's Phase VII situation analysis report.

Programme title: Fostering greater participation for health and well-being through health literacy

Lead organisation: Belfast Healthy Cities

In recovering from coronavirus, it is essential new and shared prosperity approaches are generated to deliver hope and aspirations to communities that are left behind. Health literacy programmes support understanding of health messages. Shaping these messages will support the vulnerable populations to engage effectively. Low levels of health literacy in populations result in less healthy choice, riskier behaviours, poorer health, lesser self-management and more hospitalization. Empowering individuals by increasing health literacy, can support them to achieve a better understanding of and control over their lives, and thereby enable them to play an active role in improving their own health. Meeting the health literacy needs of the most disadvantaged and marginalized communities will accelerate progress in reducing inequalities in health.

The programme will support the delivery of the themes: **People**, **Participation and Prosperity**

Overall Goal: The overall goal is to strengthen health literacy in regional policies and develop health literacy capacity by co-designing services.

Outcome: Individuals and communities are supported to improve their understanding and application of health-related information, enabling them to make decisions to improve their health and well-being.

Objectives:

- 1. To strengthen the knowledge and skills of professionals to support them to enhance their health literacy practice
- 2. To support organisation to conduct health literacy audits
- 3. To promote health literacy within policy and practice across Northern Ireland, Ireland and UK

Actions: The programme will be delivered through the following actions: co-developed training programmes; Train the Trainers programmes; co-developed resources; conducting health literacy organisational audits and provision of training and capacity on health literacy to professionals and communities.

Theme 2: Designing urban places that improve health and well-being

Please describe (in fewer than 250 words) how you intend to address this core theme overall and which issues you intend to emphasize. These should be relevant to the results of your city's Phase VII situation analysis report.

Programme title: Increasing physical and mental well-being through promotion of good quality active travel infrastructure

Co-lead organisations: Belfast Healthy Cities/Public Health Agency/Active Travel Partnership

Covid-19 has changed people's travel habits and behaviours and there is now the opportunity to help people to form more sustainable travel habits. Travel demands can be better managed including home working, staggering start hours or extended working hours to keep current underused road space for more sustainable modes of travel. Cities can be made safer by putting in place infrastructure that allows a move away from the pollution of vehicles that claims live prematurely and an increased use of space for all. Department of Infrastructure Minister's initiative in Northern Ireland is targeted at maintaining the walking and cycling habits that have developed during Covid-19 as well as developing quiet streets to support child friendly places. Belfast Healthy Cities' Chief Executive is a member of the Minister's Walking and Cycling Advisory Group.

The programme will support delivery of the themes: Place, People, Participation and Planet.

Outcome: Improved use of public space for increased active travel and improved physical and mental well-being.

Overall Goal: The overall goal is to promote good quality active travel infrastructure that boost physical and mental health for all service users including those with mobility needs, increase physical activity, improves air quality and promotes access to public transport and all other services and facilities

Objectives

- 1. To raise awareness and create an understanding of the benefits of walking, promoting Belfast as a walking city and generating debate in relation to policies and plans for improved walking infrastructure
- 2. To actively engage and involve communities in assessing, influencing, advising, and monitoring walking infrastructure, promoting influencing and advising on accessibility
- 3. To influence policies and plans to include good quality walking infrastructure for healthier places and improved community prosperity
- 4. To generate awareness on the importance of improved and increased public transport routes as access to all services and facilities for communities that are left behind

5. To promote no pavement parking, that supports inclusive accessibility across Northern Ireland

Actions: The following actions will be used to deliver the programme: evidence briefs; engaging local communities; co-developing briefs and guidance and influencing policy;

Theme 3: Greater participation and partnerships for health and well-being

Please describe (in fewer than 250 words) how you intend to address this core theme overall and which issues you intend to emphasize. These should be relevant to the results of your city's Phase VII situation analysis report.

Programme title: Developing interventions to reduce car dependency for improved population health (Generating the Evidence to Support Reduction in Car Dependency; Improving Air Quality and Public Health)

Lead organisation: Queen's University Belfast

Reducing car dependency has the potential to mitigate a series of public health risk factors that importantly contribute to the burden of disease including: road traffic accidents, injury and death rates, injury severity, physical inactivity, air pollution and noise pollution. Low income areas are used as quick routes around the city; these are areas where fewer people have cars but are disproportionally exposed to risk factors associated to car-centric regions, including air and noise pollution and higher collision rates. Twenty –three per cent of Greenhouse Gas Emissions in Northern Ireland are due to transport. When compared to other parts of the UK, Northern Ireland has the highest number of road deaths by regions, with 34 deaths per million populations.

The programme will support the themes of: **People; Place; Participation** and **Planet**

Overall Goal: the overall goal is to generate evidence and commitment to introduce policies and actions that will reduce car dependency in the city, reducing the consequences for population health

Outcome: Agreed mechanisms for collaborative work and commitment to a series of coordinated discussions to build synergistic actions towards the common goal of reducing care dependency and increasing the use of public space for improved physical and mental well-being

Objectives:

- 1. To understand the organisational structures and characteristics of key stakeholders involved in the development, implementation and evaluation of interventions and policies to reduce car dependency
- 2. To evaluate the importance of individual-level influences on car dependency and on alterative travel modes.
- 3. To provide an understanding of the complex interplay between policy and interventions on car dependency in the Belfast region
- 4. To understand the preferences and perspectives of car users in relation to a series of policy alternatives to reduce car trips
- 5. To gain shared understanding from the evidence for implications of reduced car dependency

Actions: The programme will be delivered using a variety of methods including: engaging new stakeholders; exploring barriers and enablers for organisations to collaborate; literature reviews; analysing polices; enable stakeholders from across sectors to come together and build a shared understanding.

Theme 4: Improved community prosperity and access to common goods and services

Please describe (in fewer than 250 words) how you intend to address this core theme overall and which issues you intend to emphasize. These should be relevant to the results of your city's Phase VII situation analysis report.

Programme title: Caring places that enhance health and well-being and reduce inequalities **Lead organisation:** Belfast Community Planning Partnership

Covid-19 has changed circumstances for people's lives – essential services have been interrupted and especially to people who really need the services. Death rates are highest amongst vulnerable population groups and it has disproportionally affected those who are most disadvantaged. Education has been affected by those families who are not online. Employing people locally has sustained local connections during Covid-19. A shared prosperity approach supports good health and well-being through the determinants of health, increases life expectancy, resilience, enhances well-being and generates community prosperity within left behind communities. Belfast's disadvantaged communities have been further disadvantaged by the migration of people as a result of the conflict within and between communities and deaths during the troubles.

Investing in these communities that have missed out on the wider benefits of social, environmental, technological and economic growth is critical to increasing shared and community prosperity, reducing inequalities and delivering caring places¹ with inclusive sustainable growth.

The programme will support the delivery of the themes: **People, Place, Participation, Prosperity** and **Peace**

Overall Goal: The overall goal is to change public policy to include interventions to generate prosperity in left behind communities, strengthening community assets, creating caring places and reducing health inequalities.

Outcome: Changes and mechanisms are in place to increase community prosperity

Objectives:

1. To define, increase awareness and understanding of community prosperity and the key causes of 'left behind' communities

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¹ https://www.ads.org.uk/a caring place report/

- 2. To identify and build on the assets within these communities that will generate action to develop caring places and increase community prosperity
- 3. To inform public and private decision makers of policies and action changes required (social, technological, environment and economic) that will strengthen community prosperity and peace and develop caring places, increasing health and well-being and reducing inequalities.
- 4. To test the set of principles against a current policy to assess the policy changes required to ensure prosperity and peace are shared across communities in the city.

Actions: The programme will be delivered using a series of approaches and methods: engaging with communities; defining prosperity from a community perspective; supporting identification of needs of local communities; engaging with decision makers; advocating change to develop shared prosperity; co-designing principles; co-designing and delivering training programmes to enhance well-being and capacity and testing principles to assess change within local communities.

Theme 5: Promoting peace and security through inclusive societies

Please describe (in fewer than 250 words) how you intend to address this core theme overall and which issues you intend to emphasize. These should be relevant to the results of your city's Phase VII situation analysis report.

Programme title: Caring places that enhance health and well-being and reduce inequalities **Lead organisation:** Belfast Community Planning Partnership

The programme outlined under theme 4 Prosperity will also support delivery on the theme of Peace. There will be a focus on community relations across the two traditional communities in Belfast, given the legacy of the 'Troubles', as well as engaging with 'new communities'.

Theme 6: Protect the planet from degradation, leading by example, including through sustainable consumption and production

Please describe (in fewer than 250 words) how you intend to address this core theme overall and which issues you intend to emphasize. These should be relevant to the results of your city's Phase VII situation analysis report.

Programme title: Greening the city: intersectoral partnerships for healthy places:

RESURGE4HEALTH

Lead organisation: Queen's University Belfast

The planet is changing in ways that are unprecedented in human history, and which directly threaten human health. Protecting the planet is one of the world's greatest challenges and the current Covid-19 experience is one of today's many global health challenges and comes on top of an even greater climate and environmental crises. The coronavirus as well as other infectious diseases, malnutrition and non-communicable diseases are linked to the decline of biodiversity and ecosystems (a geographic area where plants, animals and other organisms,

as well as weather and landscape, work together to form a bubble of life), that arise from mismanagement of the natural world. A prosperous economy and society can be achieved that also safeguards the common good, improving the quality of the air we breathe and stopping irreversible damage to the natural habits on which protecting human health depends.

The programme will support the themes: Place, Prosperity, Peace and Planet

Overall Goal: The overall goal is to develop and deliver healthier and more equitable urban environments for all citizens and generate global influence

Outcome: Citizens, implementers and policy makers, enjoy the benefits of and engage with Urban Green Space (UGS)

Objectives:

- 1. To input to an application to EU that will develop and test innovative urban green space (UGS) actions and policies to improve urban health and address inequalities, enhancing the evidence base for effective urban policies and actions
- 2. To co-develop an UGS Ambassador programme involving researchers, policy makers, practitioners and citizens and provide training to Ambassadors using a variety of methods
- 3. To provide various training programmes and presentations at Conferences involving the Ambassadors to showcase the programme and provide global influence
- 4. To lead the development of an effective and efficient communication and dissemination strategy to exploit the outputs form the RESUREG4HEALTH project across cities
- 5. To ensure practitioners in local and regional communities, policy makers and decision makers across Northern Ireland are informed of the results and the products of the RESURE4HEALTH project.

Actions: The programme will be delivered using a variety of methods including: research; training workshops; peer to peer training; communication and dissemination strategies; creating networks of advocates; development and provision of guidance and equipping communities with increased knowledge on urban green space.

9. Three areas of good practice for Phase VII

Phase VII will include the identification of **three examples of good practice** that will be shared with cities across the Network for mutual learning and inspiration. These should address priority health outcomes or populations according to need, and should be demonstrated through the appropriate indicators.

Once your application to Phase VII is deemed successful, you will be asked to provide a full case study of the examples that will be shared with other cities, included in Phase VII publications and featured on the WHO website. These examples will also be used for your city-specific evaluation of Phase VII.

For each of the **three examples of good practice**, please provide the following.

- a short description of the example, including the need it addresses, its main achievements and the lessons learned (please provide a narrative text of fewer than 350 words);
 - which Phase VII goal or theme this example addresses;
 - which Sustainable Development Goals (SDGs) and specific SDG targets this example addresses (please provide a simple list); and
 - the relevant SDG indicators for the last available year for the SDG targets that this example addresses this will act as a baseline for the evaluation of Phase VII for your city (please provide a simple list).

Health Literacy School Pharmacy Resource

Belfast Healthy Cities and the Department of Health are working to develop a health literacy schools programme that aims to enhance children's knowledge and understanding of minor self-limiting conditions and the resources available to manage these conditions using a health literacy approach. The aim is to influence behavioural change within the school setting to encourage children and their parents or carers to use community pharmacy as the first point of contact for advice and treatment of minor conditions.

This project aims to address the need raised in the research report, produced by the Innovation Lab 'Medicines for self-limiting conditions' produced by Northern Ireland's Department of Finance and Department of Health, which suggests school education on physical health focusses on proactive approaches to healthcare such as exercise and diet but there appears to be a gap for education on understanding illness and self-care. The report also suggests people may lack the ability or confidence to identify a minor ailment, which can lead to people using their GP to confirm the ailment.

An increase in levels of health literacy could lead to improvements in knowledge and confidence to identify minor ailments as 'common or self-limiting or uncomplicated conditions which can be diagnosed and managed without medical intervention leading to a decision to self-care'. The development of a health literacy school programme will support the NHS Confederation call for a return to healthcare education in schools, an interactive resource involving children, parents and teachers would guide and inform choices on self-care for self-limiting conditions and minor ailments.

Currently a health literacy school resource is being developed with teachers, parents, curriculum advisers and a literature review of best practice has been collated to inform development of resources. An artist has engaged with children in the classroom and with teachers to develop characters that will be at the core of the resource.

Lessons have been drafted and are due to be piloted in schools when classes resume. It is an exciting and innovative project to be monitored in Phase VII, that can be applied nationally and internationally, it is accepted that a change in behaviours may be longer term.

Robust evaluation methods that can measure baseline and any change in knowledge and awareness of minor conditions, community pharmacy and health literacy skills will be required and are being developed, to support the finalized resource.

This programme supports the delivery of the following themes: **People**; **Participation and Prosperity.**

It will contribute to the delivery of the following Sustainable Development Goals:

SDG 3: Good health and well-being: Ensure healthy lives and promote well-being for all at all ages

SDG 4: Quality education: Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all

SDG 10: Reduced inequalities: Reduce inequality within and among countries

SDG 16: Promote just, peaceful and inclusive societies

The following SDG indicators are relevant:

SDG Indicator 3.4: By 2030, reduce by one third premature mortality from non-communicable diseases through prevention and treatment and promote mental health and well-being

SDG Indicator 4.7: By 2030, ensure that all learners acquire the knowledge and skills needed to promote sustainable development, including, among others, through education for sustainable development and sustainable lifestyles, human rights, gender equality, promotion of a culture of peace and non-violence, global citizenship and appreciation of cultural diversity and of culture's contribution to sustainable development

SDG Indicator 10.2: By 2030, empower and promote the social, economic and political inclusion of all, irrespective of age, sex, disability, race, ethnicity, origin, religion or economic or other status

SDG Indicator 16.7: ensure responsive, inclusive, participatory and representative decision-making at all levels

2. Promoting active travel within communities

Healthy urban environments have been a core theme of the work for Belfast Healthy Cities during Phase V and Phase VI of the WHO European Healthy Cities Project. Walkable neighbourhoods create supportive and healthy places for people of all ages to work, live and play. Communities designed with people at the centre contribute to health and equity as well as the environment and the economy.

Belfast Healthy Cities developed the Walkability Assessment for Healthy Ageing tool, inspired by a WHO checklist of essential features for age-friendly cities. It has been piloted with over 200 older people, including people in supported housing with early-stage dementia, community-based walking groups and senior forums.

The Community Active Travel initiative is a three-year project aimed at encouraging communities in Belfast to travel more actively, both for transport and leisure purposes. The project is funded by the Public Health Agency and delivered in partnership with Sustrans.

Over 20 Walkability assessments have been carried out across communities in Belfast to provide baseline insight into the community's perceptions of regarding walking and walkability in the local neighbourhood.

The main achievements have been to increase knowledge and evidence of the assets and the challenges to walking in the participating communities and to extrapolate the key issues that are relevant across the city so that walkability can be achieved for all. The approach has been successful in giving local residents an opportunity to share their views and ideas on their neighbourhood environment to inform consultations on local master plan developments. The findings from the walkability assessments have formed a set of recommendations to improve the walkability of neighbourhoods and identify options for addressing the changes identified.

Lessons learnt have been to engage the Department of Infrastructure earlier in the process, as the department that can make changes to walking infrastructure. During Covid, the Minister of Infrastructure, has embarked on increasing walking and cycling routes in the city, building on the changed active travel behaviours during the pandemic. The <u>report</u> has been forwarded to the newly appointed Walking and Cycling Champion to provide information to the Minister and to the Minister's Walking & Cycling Advisory Group for information in developing new active travel infrastructure.

This programme supports the delivery of the following themes: **People**; **Participation**; **Place**, **Prosperity and Planet**

It will contribute to the delivery of the following Sustainable Development Goals:

- SDG 3: Good health and well-being: Ensure healthy lives and promote well-being for all at all ages
- SDG 11: Make cities and human settlements inclusive, safe, resilient and sustainable
- SDG 13: Take urgent action to combat climate change and its impacts

The following SDG indicators are relevant:

SDG Indicator 3.4: By 2030, reduce by one third premature mortality from non-communicable diseases through prevention and treatment and promote mental health and well-being SDG Indicator 11.1: By 2030, ensure access for all to adequate, safe and affordable housing and basic services and upgrade slums

SDG 11.3: By 2030, enhance inclusive and sustainable urbanization and capacity for participatory, integrated and sustainable human settlement planning and management in all countries

SDG Indicator 11.7: By 2030, provide universal access to safe, inclusive and accessible, green and public spaces, in particular for women and children, older persons and persons with disabilities

3. Care Zone initiative

The Care Zone is a multi-sector suicide prevention initiative focused on the Sacred Heart Parish, located in the deprived Oldpark/ Cliftonville area in North Belfast. The initiative was developed in response to a 'future exercise' in Belfast in 2016, led by Lighthouse and supported by the

Public Health Agency, on improving resilience in the local communities affected by suicide and to improve the response to suicidal behaviour.

The aim of the Care Zone is to build a caring community and a sense of hope by supporting residents in improving their health and well-being, with the longer term aim of reducing suicide and tackling health inequalities. To create a sense of community empowerment and ownership, a bottom-up approach is pursued that seeks to work with the community, not to them or for them.

The main achievements have included: 'looking back to go forward', exploring the impact of transgenerational trauma resulting from 'the Troubles'; creating a more positive sense of community identity; dealing with the social and economic changes that have occurred throughout recent decades through a local history project and developing a community-based exhibition; empowering and skilling up local people as community champions to carry out focus groups, giving the local residents a voice to express the issues that are influencing their mental health and well-being. Through this process, community champions have been identified and have collected local qualitative data. The Care Zone Profile that seeks to establish a baseline for future recommendations has been produced and the Care Zone Report has been collated with a number of suggested actions.

Meetings are now being held with agencies and government departments to take forward the actions. A local partnership approach, including a wide range of stakeholders from the public sector, academic and community voluntary sector is in place to support delivery of actions.

Lessons learnt have included the need to have a core resource to support the Care Zone partnership earlier in the process, that can operate both at a community level and have the strategic links to allow a quicker response to the suggestions actions by the community.

The initiative supports delivery of the following themes: **People**; **Peace**; **Place**, **Participation** and **Prosperity**.

It will contribute to the delivery of the following Sustainable Development Goals:

- SDG 3: Ensure healthy lives and promote well-being for all at all ages
- SDG 8: Promote inclusive and sustainable economic growth, employment and decent work for all
- SDG 10: Reduce inequality within and among countries
- SDG 11: Make cities and human settlements inclusive, safe, resilient and sustainable
- SDG 16: Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels

The following SDG indicators are relevant:

SDG Indicator 3.4: By 2030, reduce by one third premature mortality from non-communicable diseases through prevention and treatment and promote mental health and well-being.

SDG Indicator 8.5: By 2030 achieve full and productive employment and decent work for all women and men, including for young people and persons with disabilities, and equal pay for work of equal value

SDG Indicator 10.2: By 2030, empower and promote the social, economic and political inclusion of all, irrespective of age, sex, disability, race, ethnicity, origin, religion or economic or other status

SDG Indicator 10.3: Ensure equal opportunity and reduce inequalities of outcome, including by eliminating discriminatory laws, policies and practices and promoting appropriate legislation, policies and action in this regard

SDG Indicator 11:1: By 2030, ensure access for all to adequate, safe and affordable housing and basic services and upgrade slums

SDG Indicator 11:7: By 2030, provide universal access to safe, inclusive and accessible, green and public spaces, in particular for women and children, older persons and persons with disabilities

SDG Indicator 16.7: Ensure responsive, inclusive, participatory and representative decision-making at all levels

10. Three priority areas of action for Phase VII

Phase VII will include the identification of **three priority areas of action** that you will address in Phase VII as a member of the Network. These should emerge from the findings from your city health profile, and address priority health outcomes or populations according to need. Progress will need to be determined through the appropriate indicators.

These priority areas of action should be consistent with your answers to Section 8 of this application form. They will be used as the basis of your joint commitment with WHO under Phase VII and for your city-specific evaluation of Phase VII.

For each of the **three priority areas of actions**, please provide:

- a short description of the priority action, including the need it addresses, the main activities planned (including the evidence base for the planned interventions) and the expected outcome(s) (please provide a narrative text of fewer than 350 words);
- which Phase VII goal or theme it addresses;
- which SDGs and which of their specific SDG targets it addresses (please provide a simple list); and
- the relevant SDG indicators for the last available year for the SDG targets that it addresses this will act as a baseline for the evaluation of Phase VII for your city (please provide a simple list).

1. Greening the City: intersectoral partnerships for healthy places

Goal: the overall goal is to develop and deliver healthier and more equitable urban environments for all citizens and generate global influence

Outcome: Citizens, implementers and policy makers enjoy the benefits of and engage with Urban Green Space (UGS) resulting in increased health, well-being and prosperity and a reduction in health inequalities

The priority actions will include the development of an UGS Ambassador programme with researchers, policy makers, practitioners and citizens; development of a network of advocates for UGS and development of training programmes and a toolkit for Ambassadors and advocates for UGS.

The programme will support local citizens across Belfast to become local Ambassadors and the training workshops will develop knowledge and skills; encouraging walk leaders and walk champions to be involved, to increase the use of green space in the city for improved health and wellbeing and reduced inequalities. Monitoring systems will be co-designed with researchers and citizens within the programme.

The programme will address the themes of Place; Participation and Planet

It will address the following SDGs:

SDG 3: Good health and well-being: Ensure healthy lives and promote well-being for all at all ages

SDG 11: Make cities and human settlements inclusive, safe, resilient and sustainable

It will address the following SDG indicators:

SDG Indicator 3.4: By 2030, reduce by one third premature mortality from non-communicable diseases through prevention and treatment and promote mental health and well-being

SDG Indicator 3.9: By 2030, substantially reduce the number of deaths and illnesses from hazardous chemicals and air, water and soil pollution and contamination

SDG Indicator 11:1: By 2030, ensure access for all to adequate, safe and affordable housing and basic services and upgrade slums

SDG Indicator 11.2: By 2030, provide access to safe, affordable, accessible and sustainable transport systems for all, improving road safety, notably by expanding public transport, with special attention to the needs of those in vulnerable situations, women, children, persons with disabilities and older persons

SDG Indicator 11.3: By 2030, enhance inclusive and sustainable urbanization and capacity for participatory, integrated and sustainable human settlement planning and management in all countries

SDG Indicator 11:7: By 2030, provide universal access to safe, inclusive and accessible, green and public spaces, in particular for women and children, older persons and persons with disabilities

2. Community Prosperity: Caring Places that Enhance Health and Well-being and Reduce Health Inequalities

Goal: the overall goal is to change public policy to include interventions to generate prosperity in left behind communities, strengthening community assets, creating caring places and reducing health inequalities

Outcome: Changes are in place and mechanisms are in place to increase community prosperity

Priority actions will include supporting communities to define community prosperity and the key causes of why they are 'being left' behind; increasing capacity amongst individuals and groups active within the community; engaging decision makers to take action to bring about change that will generate prosperity through social, environmental, economic and technological approaches for local people.

This programme will support capacity and skills development with local communities and indicators will explore the success of the model in generating prosperity that can be transferred to other left behind communities. It will address the needs in disadvantaged communities to support them to act on their own behalf, with stronger engagements from government departments and public agencies to support the rebuilding of hope and aspirations in these communities.

The programme will address the themes of People, Participation, Prosperity, Place and Peace

It will address the following SDGs:

SDG 3: Good health and well-being: Ensure healthy lives and promote well-being for all at all ages

SDG 11: Make cities and human settlements inclusive, safe, resilient and sustainable

SDG 12: Ensure sustainable consumption and production patterns

SDG 16: Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels

It will address the following SDG indicators:

SDG Indicator 3.4: By 2030, reduce by one third premature mortality from non-communicable diseases through prevention and treatment and promote mental health and well-being

SDG Indicator 3.5: Strengthen the prevention and treatment of substance abuse, including narcotic drug abuse and harmful use of alcohol

SDG Indicator 11.3: By 2030, enhance inclusive and sustainable urbanization and capacity for participatory, integrated and sustainable human settlement planning and management in all countries

SDG Indicator 12.5: By 2030, substantially reduce waste generation through prevention, reduction, recycling and reuse

SDG Indicator 12.6: Encourage companies, especially large and transnational companies, to adopt sustainable practices and to integrate sustainability information into their reporting cycle

SDG Indicator 16.7: Ensure responsive, inclusive, participatory and representative decision-making at all levels

3. Inequalities Training: Building public health capacity at the local level

Goal: the overall goal is to increase capacity at operational and strategic level across sectors for greater leadership for health and well-being and to support organisations to shape policy and deliver action that will improve health and wellbeing for all and reduce inequalities

Outcome: increased knowledge about evidence, tools, skills, within organisations that focus policy and actions on improving health and reducing health inequalities

Priority actions include assessment of training and knowledge across organisations; provision of training programmes; development and application of tools; accessing WHO expertise on inequalities and on core themes

The programme will support delivery of Goal 1 and the theme of People, Participation and Prosperity.

It will address the following SDGs:

SDG 3: Ensure healthy lives and promote well-being for all at all ages

SDG 10: Reduce inequality within and among countries

SDG 17: Strengthen the means of implementation and revitalize the global partnership for sustainable development

It will address the following SDG indicators:

SDG Indicator 3.4: By 2030, reduce by one third premature mortality from non-communicable diseases through prevention and treatment and promote mental health and well-being

SDG Indicator 10.2: By 2030, empower and promote the social, economic and political inclusion of all, irrespective of age, sex, disability, race, ethnicity, origin, religion or economic or other status

SDG Indicator 10.3: Ensure equal opportunity and reduce inequalities of outcome, including by eliminating discriminatory laws, policies and practices and promoting appropriate legislation, policies and action in this regard

SDG Indicator 17.14: Enhance policy coherence for sustainable development

11. Strengthening partnership and coherence

Please provide a short description how your healthy city activity links to SDG implementation within your city; with other cities; with national initiatives led by your national government; and with international partnerships.

Please provide a simple list.

The following Phase VII programmes will support delivery of the Sustainable Developments Goals:

1. Promoting Healthy Transport

- a) Increasing physical and mental well-being through promotion of good quality active travel infrastructure
- b) Generating the evidence to support car reduction, improving air quality and increasing the use of public space for improved health
- 2. Greening the City: Intersectoral Partnerships for Healthy Places
- 3. Community Prosperity: Caring Places that enhance health and well-being and reduce health inequalities
- 4. Increasing knowledge and capacity building for improving health and reducing health inequalities and improving health literacy

The SDGs that will be supported include:

- SDG 3: Ensure healthy lives and promote well-being for all at all ages
- SDG 4: Quality education: Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all
- SDG 10: Reduce inequality within and among countries
- SDG 11: Make cities and human settlements inclusive, safe, resilient and sustainable
- SDG 12: Ensure sustainable consumption and production patterns
- SDG 16: Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels
- SDG 17: Strengthen the means of implementation and revitalize the global partnership for sustainable development

At a Northern Ireland level, the main programmes/policies that support delivery of the Sustainable Development Goals include:

Programme for Government

Northern Ireland Environment Link

Department of Agriculture & Rural Affairs

Northern Ireland Community & Voluntary Action (NICVA) SDG Working Group

At a Belfast City level, the following strategies will support the delivery of the SDGs:

Belfast Resilience Strategy

Belfast Agenda

12. Capacity-building

How will your city address training and capacity-building for increasing leadership, strengthening participatory governance, improving health for all and reducing health inequalities throughout Phase VII?

Please identify no more than three actions in fewer than 250 words.

The following three training and capacity programmes will be delivered during Phase VII:

1. Inequalities Training: Building Public Health Capacity at the local level

Goal: The overall goal is to increase capacity at operational and strategic level across sectors for greater leadership for health and well-being and to support organisations to shape policy and deliver actions that will improve health and well-being and reduce inequalities.

Outcome: Increased knowledge about evidence, tools and skills within organisations that focus policy and actions on improving health and reducing health inequalities in a post Covid-19 society and in future pandemics

2. Health Literacy: Increasing levels and skills in health literacy

Goal: The overall goals are to strengthen health literacy in regional policies and develop health literacy capacity by co-designing resources

Outcome: Supporting individuals and communities to understand health related information, enabling them to make decisions to improve their health and well-being

3. Seminar Series on People; Place; Participation; Prosperity; Peace and Planet

Goal: The overall goal is to provide inspiration, knowledge and learning on subject areas form local organisations, cities and other experts in WHO.

Outcome: Increased knowledge and inspiration for local organisations on positive interventions on health determinants and actions to improve health and well-being and reduce health inequalities

13. Networking

What are the strengths or experiences your city could contribute to the overall work of the Network?

Please identify no more than three areas in fewer than 250 words.

Belfast has 30 years of experience as a member of the network, this provides an excellent foundation to meet challenges and opportunities aligned with Phase VII priorities, delivered through programmes, within the local and regional policy context. With a commitment and focus on improving health and well-being and reducing inequalities, ways of working include: research; thought leadership; co- production; community engagement; policy influence; information sharing and dissemination and training and skills development.

Many of Belfast Healthy Cites core partners have been at the forefront of the Covid-19 response. Covid-19 has not only highlighted the benefits of collaboration across sectors - public, private, voluntary and community - but also the need to strengthen collaborative working to continue to manage the disease during the transition stages and to provide support for the longer term health, social and economic impacts everyone is likely to experience. Now more than ever exists an appreciation of the unique benefit of membership to the Healthy Cities Network.

Belfast Healthy Cities partners will continue to work collaboratively with all sectors in the city. There is commitment to sharing with and learning from not only partners but also member cities across the WHO European Healthy Cities Network.

The application process including the <u>Situational Analysis</u> and the development of the City Health Profile has renewed vigour across City of Belfast for a new phase of Healthy Cities. The

Situational Analysis was completed following an engagement exercise with Government Departments and Statutory Bodies, whom also attended the WHO Belfast Phase VII preparation workshop, hosted by the Lord Mayor of the city. A commitment has been gained from key organisations and politicians in the city to remain involved in the Network.

How does your city expect to gain from membership in the Network during Phase VII? Please respond in fewer than 250 words.

Belfast expects to gain the following from membership of the Phase VII Network:

- 1. Learning and knowledge from other cities within the WHO network on Covid-19/Recovery from Covid-19
- 2. Learning and knowledge from other cities within the WHO Network on the Phase VII core themes and priority issues
- 3. Direct access to WHO expertise on new and emerging public health issues
- 4. Access to new tools that will support reduction of the widening gap in the city on inequalities
- 5. Learning on administrative and political processes that have worked to produce successful results in reducing inequalities
- 6. Provide opportunities for organisations to participate in specialist Working Groups/Task Forces
- 7. Increase learning and knowledge on successful interventions that reduce inequalities

8. Increased access to other cities in WHO Europe and other WHO global regions
National network of Healthy Cities
Does your country have a national network? Is your city a member of this national network? Yes X No No No
Other networks of healthy cities
Are you a member of a regional or metropolitan (subnational) network of healthy cities? Yes X \[\] No \[\] If yes, which?
Belfast is a member of the UK Healthy Cities Network and is an associate member of the National Networks of towns and cities in Ireland.
Other international city networks
Are you a member of any other international city networks working for health or sustainable development? Yes X No International Society for Behavioural Nutrition and Physical Activity

- International Society for Physical Activity and Health
- WHO Global Co-ordination Mechanism for NCDs (application in process)

14. City Phase VII overview

Once your application is successful and your designation complete, your city will be featured on the WHO website. Please provide a narrative text providing an overview of your city's Phase VII implementation, and provide a high-resolution photograph to be included on the WHO website. The narrative should focus on the reasons for applying to the Network, the city's vision in terms of Phase VII outcomes, the city's main health needs, examples of what the city intends to address during Phase VII and an example of good practice.

The narrative should be fewer than 400 words. It does not need to include key facts and figures as these will be presented elsewhere on the relevant webpage.

Reasons for applying to the WHO Network

The city Belfast is applying to be a member of the WHO Phase VII European Healthy Cities Network to:

- 1. Exchange learning and knowledge with other cities within the network on Covid-19/Recovery from Covid-19 and the other Phase VII themes and priority issues
- 2. Access WHO global expertise on current and emerging public health issues including training, tools, webinars and publications
- 3. Test and apply new concepts; tools and themes within the city and across Northern Ireland that will improve health and well-being and reduce the widening inequalities
- 4. Participate in Task/Working Groups that advance the learning of organisations/departments on relevant issues
- 5. Promote and advance learning across the city on the Sustainable Development Goals
- 6. Develop links with cities across WHO Europe and internationally as appropriate

Phase VII Strategic Plan & Outcomes

Belfast Healthy Cities Phase VII Strategic Plan outlines how the six themes, People, Place, Participation, Prosperity, Peace and Planet and the priority areas within the themes will be delivered. The priority issues were agreed at the Phase VII workshop attended by representatives from the public, private, university, voluntary and community sectors in the city. The results from the <u>Situational Analysis Report</u>, highlights the extent of programmes across government departments and agencies on the Phase VII themes. The plan reflects the relationship between the WHO themes, Northern Ireland's Programme for Government as mapped to SDGs, the Making Life Better framework in Northern Ireland and the Belfast Agenda.

Belfast Healthy Cities is committed to improving health and well-being and reducing inequalities using the following methods of delivery: **research**; **thought leadership**; **co- production**; **community engagement**; **policy influence**; **information sharing and dissemination and training and skills development.** Belfast Healthy Cities with partner organisations will be responsible and accountable to funders, stakeholders, politicians and WHO Europe for

implementation of the Phase VII plan which will be delivered through the annual operational plan, during the five-year phase.

The current Covid-19 pandemic has cost lives and has affected families and communities, economically and socially. Many of Belfast Healthy Cites core partners have been at the forefront of the response. Vulnerable groups, particularly older people, people with underlying health conditions as well as people who live in the most disadvantaged areas have been hit hardest by the pandemic. Covid-19 has not only highlighted the benefits of collaboration across sectors - public, private, voluntary and community - but also the need to strengthen collaborative working to continue to manage the disease during the transition stages and to provide support for the longer term health, social and economic impacts everyone is likely to experience.

Belfast Healthy Cities will continue to work collaboratively with all sectors in the city. We are committed to delivering these programmes and while doing so, sharing with and learning from not only our partners but also member cities across the WHO European Healthy Cities Network

City Vision, Phase VII programmes and Phase VII Outcomes.

Figure 1 represents Belfast Healthy Cities Strategy Map and the 6 main programmes that will be delivered within the themes, during Phase VII. It outlines the vision, mission and values on which programmes will be delivered. **Figure 2** presents the programmes that will support delivery of the themes and the intended outcomes of each Phase VII programme.

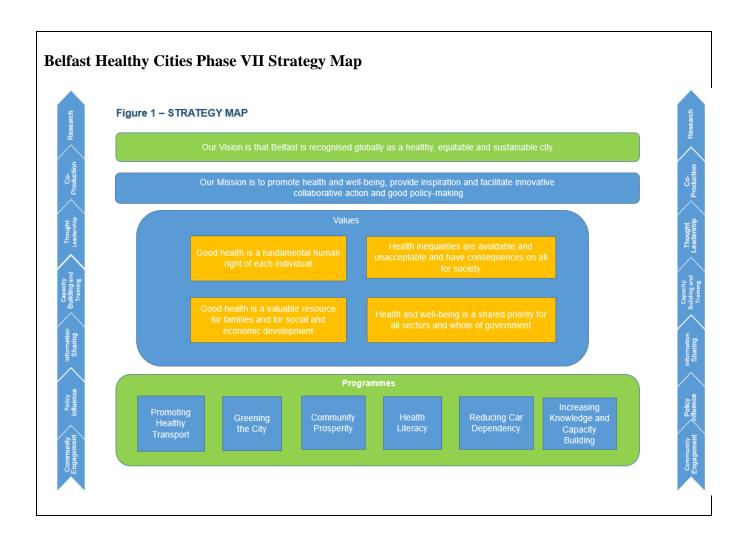


Figure 2: Belfast Healthy Cities Phase VII programmes and the links with the themes

Figure 2 - PHASE VII PROGRAMMES

Promoting Healthy Transport	Greening the City	Community Prosperity	Increasing Knowledge and Capacity Building	Maximising Learning and Knowledge Exchange from Global, European and Other Networks
a) Improved use of public space for increased active travel and improved physical and mental well-being b) Agreed mechanisms for collaborative work and commitment to a series of discussions towards the common goal of reduced car dependency for improved population health	Citizens, implementers, and policy-makers, enjoy the benefits of and engage with Urban Green Space (UGS) resulting in increased health, wellbeing and prosperity and a reduction in inequalities.	Changes in policy and mechanisms are in place to increase community prosperity	Improved leadership, knowledge, skills and polices to improve health and well-being and reduce inequalities	Strengthened knowledge across sectors in Belfast and Northern Ireland on the determinants of health, inequalities and improved visibility of Belfast's programmes across global networks
Supporting the following themes:	Supporting the following themes:	Supporting the following themes:	Supporting the following themes:	Supporting the following themes:
People Place Participation Prosperity Peace Planet	Place Prosperity Peace Planet	People Place Participation Prosperity Peace	People Participation Prosperity	People Place Participation Prosperity Peace Planet

Example of good practice

Child Friendly Places
A resource for Healthy Places, Healthy Children:
Teaching Resource, Engagement Guidelines And Design Guidelines

Introduction/Purpose

Belfast, as a Healthy City, developed the concept of healthy urban environments during Phase III (1998-2002) of the WHO European Healthy Cities Network and initially this work focused on sharing evidence and building capacity. A key driver for the child friendly places programme was the United Nations Convention on the Rights of the Child.

Over time, the programme led to the identification of a gap in policy in relation to children, and child friendly places was identified as an opportunity to explore the practical application of the healthy urban environments concept. As such, a main aim of the programme was to provide children with a platform for sharing their views as a major, but often less heard population group, whose healthy development and future engagement in society could be significantly strengthened through a greater sense of ownership, both in their communities and in decision making.

This <u>Healthy Places</u>, <u>Healthy Children resource</u> has been piloted with over 20 schools and has resulted in numerous proposals, developed by children and presented to decision makers, being

brought to life. Belfast Healthy Cities has recently launched an online version of the resource that allows teachers and other stakeholders to access a range of training videos as well as all the booklets and supporting teaching exercises. This allows the resource to be delivered on a regional and wider basis in the future.

Method/Design/Approach

To progress the child friendly places programme, Taking Action for Child Friendly Places, an inter-sectoral action plan based on extensive engagement with children across Belfast, was developed and was the first time such a focus has been put on children and the built environment in Belfast. Around 7000 children and families were directly engaged with using innovative methods to identify priorities and the action plan set out partners' responsibilities under the following areas: Engaging and Empowering Children; Creating Healthier Places and Supportive Environments; and, Tools for Child Centred Spatial Planning and Design.

In 2015, in response to feedback from teachers, this model was developed into a dynamic teaching resource, in partnership again with the Education Authority, the Public Health Agency and Northern Ireland Housing Executive. Healthy Places, Healthy Children is a Key Stage 2 (7-11 years) teaching resource that supports delivery of the Northern Ireland Curriculum on cross curricular skills such as critical thinking, teamwork and problem solving, as well as in relation to the World Around Us curriculum – a thematic area of learning comprising the subjects of geography, history and science and technology.

Outcomes

The resource, which can also be used in an afterschool or youth group setting, consists of seven Units, designed to support modular delivery over a flexible time period. The Units have been designed to introduce children to a project planning approach and enable children to work their way through a planning process from framing the issue and gathering evidence to identifying priorities and developing a delivery plan. The Units also include opportunities to explore different perspectives, compare subjective and objective assessments, and practise reaching consensus.

Each Unit booklet sets out the learning intentions and contains teachers notes and learning exercises. The booklets are supported by a range of guidance and practical resources. A Delivering Change booklet – telling the stories of six schools who have successfully completed the programme is also available for peer learning.

The teaching resource has also been delivered in cities across the WHO European Healthy Cities Network to raise awareness of the impact of the built environment and teach English.

Discussion/Practice and Social Implications

The Healthy Places, Healthy Children teaching resource was designed to enable children to explore the relationship between local built environments, their everyday lives and their health and to engage with and inform local decision makers

The resource uses teaching methods which embrace the principles of co-creation so children are empowered and have ownership of outcomes and also provides a platform for children to

contribute towards decisions that affect them in places where they live, go to school and play. This is a fundamental element of the Belfast approach to child friendly places, which aims not only to increase understanding of children's needs among planners, but strengthen opportunities for children to directly influence decision making.

The focus and promotion of Belfast Healthy Cities child friendly cities programme has influenced policy direction and has been identified as one of the key areas of work for the Commissioner of Resilience in Belfast and the community planning strategic document Belfast Agenda. To support city planners, policymakers and developers to consider the views of children in the development of the city a series of supporting documents have been developed;

- 1: Placemaking: Engaging Children and Young People: A guideline for planners, policymakers and developers in Northern Ireland
- 2: Designing Places for Children and Young People: Guidelines for Child Centred Planning, Design and Stewardship for the Built Environment in Northern Ireland

15. Monitoring and evaluation
Does your city confirm that it agrees to be externally evaluated by WHO? Yes X No This should appear in the letter of commitment from the mayor (see Section 1).
Is your healthy city project systematically monitored or evaluated? Yes X No I If yes, describe:
Belfast Healthy Cities is funded by four public sector agencies. Two contracts are in place. A joint contract with the Public Health Agency and Belfast City Council is in place and a Performance Monitoring Report (PMR) is completed quarterly. The PMR is based on the Annual Operational Plan actions which is developed on the Strategic Plan of each phase. A second contract is in place with the Belfast Health & Social Care Trust and targets are agreed annually. A report is provided monthly to the Trust on these targets. The targets are also developed from the Annual Operational Plan. The fourth public agency that provides funding is Northern Ireland Housing Executive.
In addition to this, other funding applications or joint funding application are made to various sources of funding including government departments and the EU. Appropriate targets and monitoring are in place when these are successful.
Belfast Healthy Cities is a legal company, registered with Companies House, Northern Ireland. It is also registered as a charity and annually presents a Statement of Regulated Progress (SORP)

and audited annual accounts to Companies House and to the Charities Commission. An

<u>annual review</u> is also prepared that outlines the progress that has been achieved during the year and is presented by the Chair of the Board of Directors and Chief Executive at the Annual General Meeting (AGM).

Please email a signed, scanned copy of any substantial report or a website link to the original.

Thank you for your interest in becoming a member of the WHO European Healthy Cities Network in Phase VII.

Please print a copy of this page for your records.

Below is a checklist of signed, scanned or original documents to be submitted by email with the application.

- Council resolution supporting city participation in Phase VII
- Letter of commitment from the city mayor supporting city participation in Phase VII
- Phase VII city situation analysis document
- City development strategy analysis document
- City statement indicating how the city will benefit membership in Phase VII
- Curriculum vitae of coordinator
- Job description for coordinator
- Letter of commitment to this application signed by the chair of the steering or partnership group
- City health development plan
- City health profile
- Optional evaluation report
- Completed and signed Declaration of Interests form for the city coordinator
- A completed and signed non-exclusive licence to use photographic images

In the heading of your application package, please reference "Phase VII Healthy Cities Network application documentation".

Healthy Cities Programme
Division of Policy and Governance for Health and Well-being
WHO Regional Office for Europe
UN City
Marmorvej 51
DK-2100 Copenhagen Ø
Denmark

Telephone: +45 45 33 70 00 Facsimile: +45 45 33 70 01 Email: eurohealthycities@who.int



Agenda Item 6b



Subject:

Date):	8 September	2020						
Rep	orting Officer:	Ryan Black,	Director of I	Neighbourh	ood Service	S			
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Con	tact Officer:	Ryan Black,	Director of I	Neignbourn	ood Service	S			
Rest	ricted Reports								
Is th	is report restricted?					Yes		No	X
	If Yes, when will th	e report beco	me unrest	ricted?					
	After Commit	tee Decision							
	After Council								
	Some time in	the future							
	Never								
Call	in								
Call-	in								
	in e decision eligible fo	or Call-in?				Yes	Х	No	
		or Call-in?				Yes	X	No	
			of main Iss	sues		Yes	X	No	
Is the	e decision eligible fo	or Summary			mentation o				trategy
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Boxing Strategy Quarterly update

- 3.2 The IABA provided SP&R with a detailed breakdown of programmes to be delivered under six main areas. Salary Development Officer and Coaches, Pathways, Events, Coach Education, Club Support, Governance.
- 3.3 Following this decision the Belfast Boxing Strategy Steering Group has met quarterly. This Steering Group is chaired by the Director of Neighbourhood Services with Council Officers, IABA Officers and Officials and Co. Antrim Board Officials attending. Small variations to the budget across the six areas have been agreed to assist prioritisation in line with the agreed annual action plan.

Monitoring

3.4 The Leisure Development Unit works directly with IABA officials to verify reporting on performance and finance and provides detailed reports for discussion at the Steering Group.

Performance

3.5 Council agreed a total of 37 Indicators with IABA to monitor delivery of the programmes. IABA have complied with reporting requirements and their performance reports for 1920 Q4 and 2021 Q1 are at Appendices 1 and 2. IABA have provided narrative against each of the KPIs to describe progress against each indicator and plans to ensure that all targets are achieved at year end. IABA have also submitted some relevant case studies showing delivery to underrepresented groups within the city

Financial & Resource Implications

3.6 A total of £200,000 is available within the current financial year to support the Action Plan.

Equality or Good Relations Implications/Rural Needs Assessment

3.7 The strategy was equality screened in line with the Council's equality process. The screening showed that there were potential adverse impacts on a number of groups including females and people with a disability and mitigating actions were added to the strategy. Members agreed that an equality screening be undertaken prior to a decision being made in relation to funding for 19/20. Officers have finalised this screening and initial findings show that progress has been made in increasing the participation of underrepresented groups and this has been reported separately through the Strategic Policy and Resources Committee. The IABA continue to target underrepresented groups in its delivery of the 20/21 programme with particular focus on the events and non-contact programme. IABA have also advised that the three Belfast clubs which had been affiliated to the Northern Ireland Boxing Association (NIBA) have re-joined the IABA

	and are now in a position to be fully supported through the Strategy action plan and Council
	Sports Development funding.
4.0	Appendices – Documents Attached
	Appendix 1. IABA 1920 Q4 Performance Report
	Appendix 2. IABA 2021 Q1 Performance Report
	Appendix 3. IABA Case Studies



		Boxing Strategy KPI Report 19-20 Q1
To have a	an effective efficient Pathway to engage and nurture talent within Be	fast
KPI	Description	Total
1.1	Run talent ID testing for 3 Belfast squads	Expected to start in Q3 with the beginning of new season
1.2	Run 3 talent squads in Belfast	Expected to start in Q3 with the beginning of new season
1.3	Run competitive opportunities for Belfast talent squads	Will run in line with the talent squads
1.4	Number of boxers on Elite gym membership	We have planned with HP a workshop for the next tranch of support for sport grants
1.5	Number of boxers obtaining support for sport	We have planned with HP a workshop for the next tranch of support for sport grants
2.1	30 clubs at volunteer education event	This event is planned for September 2019
2.2	30 clubs at volunteer recognition event	This is planned for quarter 4 towards the end of the boxing season
3.1	10 officials trained on scoring system	R&J computer scoring workshop planned for August 19 beofre the new season
3.2	20 new referees and judges trained	This will be ran in quarter 3 once the boxing season begins
3.3	20 committee members trained on best practice	25 25 members from 15 belfast clubs have attended Financial management training. (Gleann, Red Triangle, Emerald, City Of Belfast, St Agnes, Oliver Plunkett,
To recrui	it, train and sustain active coaches within Belfast	
4.1	5 coaches receive talent coach training and mentoring	HP coaching camp planned for Quarter 2
4.2	20 new grassroots coaches trained	Level 1 course planned for August 2019
4.3	50 new people accessing online resources	online content panel currently in discussions with website provider to role out in quarter 2
4.4	Increase the number of female coaches - EBA2020	? We are due to run a coaching course for all new potential coaches in August 2019
4.5	5 clubs trained on inclusive boxing module	Planned to run this out in quarter 2
To grow	and sustain club membership within Belfast	
5.1	80 participants at come and try it event	This is planned for quarter 2/3 in the new school year
5.2	800 pupils taking part in non contact boxing	290 Clarawood Special school, Holy Evangelist PS, Hunter House College, Springfield Primary school, La Salle College
5.3	80 participants at Belfast Day of Boxing	This is planned for quarter 2/3 in the new school year
5.4.1	2 new clubs availing of seeding grant	1 new club so far who will avail of this grant in Q2 (Mc Cullagh's ABC)
5.4.2	4 clubs obtaining equipment grants	This will be rolled out as part of our halloween programme in quarter 3
5.4.3	22 clubs obtaining membership growth	Our first membership growth programme will run the week commencing 26th August 2019
5.5	12 clubs receiving for support for sport grants	We have ran a workshop with clubs on this and believe some have applied.
5.6	180 participants in holiday camps	First Holiday camp is planned for last week in August to tie in with good relations day
5.7	Number of new members in Belfast clubs	We are currently in our affiliation process this will be more clearer in Q2
To prome	ote and sustain good governance standards within Belfast clubs	
6.1	4 clubs to attain clubmark accreditation	Work has started to identify the 4 clubs
D 6.2	180 participants in good relations programme	Planned for Saturday 31st August 2019
Funding	to support competitive local and international events in Belfast	
ည <u>7.1</u>	Number of local events	3 County Antrim 4-7s, County Antrim 123s & Girl 1-7s & Antrim Novice Seniors
7.2	Number of international events	0
7.3	Number of male competitors	232
7.4	Number of female competitors	40
7.5	Number of visiting competitors	0
7.6	Number of Belfast competitors	180
7.7	Number of visiting officials	<u> 4</u>
7.8	Number of Belfast officials	20

			Boxing Strategy KPI Report 19-20 Q2
To have	an effective efficient Pathway to engage and nurture talent within	Belfast	
KPI	Description	Total	
1.1	Run talent ID testing for 3 Belfast squads		Due to begin in quarter 3
1.2	Run 3 talent squads in Belfast		Due to begin in quarter 3
1.3	Run competitive opportunities for Belfast talent squads		Due to begin in quarter 3
1.4	Number of boxers on Elite gym membership		Support for Sport due to open again in quarter 3
1.5	Number of boxers obtaining support for sport		Support for Sport due to open again in quarter 3
2.1	30 clubs at volunteer education event		This event will run on Sunday 20th October 2019 - Quarter 3
2.2	30 clubs at volunteer recognition event		This event will run in March 2020 - Quarter 4
3.1	10 officials trained on scoring system		New software has caused a delay in this so we will run this workshop in line with the county antrim 6's event as a trail - Quarter 3
3.2	20 new referees and judges trained		This will run side by side with County Antrim 6's event in December 2019 - Q3
3.3	20 committee members trained on best practice	30	Financial management x1 , First Aid in Sport x1 , Safeguarding courses x1
To recru	it, train and sustain active coaches within Belfast		_
4.1	5 coaches receive talent coach training and mentoring		5 coaches to be involved in Ulster HP camp 30 Oct 19 - 2nd Nov 19 Q3
4.2	20 new grassroots coaches trained		course will run on Sunday 13th Ocotober 2019 21 people have booked on
4.3	50 new people accessing online resources		work is currently ongoing with branding bay our website provider to set up the online learning platform. A draft version has been sent across for agreement and
4.4	Increase the number of female coaches - EBA2020	3	Female coaches booked on to course on 13th Ocotober 2019 (Cairnlodge x2, Mc Cullaghs,)
4.5	5 clubs trained on inclusive boxing module		Ledley Hall BC have agreed to engage in the second pilot which will happen in quarter 3 with a view to rolling out further in Q4. All staff being trained to deliver
To grow	and sustain club membership within Belfast		_
5.1	80 participants at come and try it event		We will run this before the County Antrim 6s or 12's so that will help promote the event and invite school kids along to the event to spectate. Q3/Q4
5.2	800 pupils taking part in non contact boxing	189	Summer Schemes include: Shankill LC, Olumpia LC, Whiterock LC, Morton CC, Cregagh YC, Ballysillan LC, Gleann BC, Ozone. Schools: Cliftonville Primary
5.3	80 participants at Belfast Day of Boxing		Belfast Day of Boxing booked for Thursday 24th Ocotber 2019 at Belvoir Actvitiy Centre Belfast. We will invite children to the halloween box cup as part of this
5.4.1	2 new clubs availing of seeding grant	1	Mc Cullaghs BC
5.4.2	4 clubs obtaining equipment grants		We will run this in Quarter 3 / Quarter 4
5.4.3	22 clubs obtaining membership growth	10	Gleann, Saints, Cairnlodge, Midland, Ormeau Road, Star, St Agnes, Corpus Christi, Holy Trinity, Newington - Summer Membership growth grants
5.5	12 clubs receiving for support for sport grants		Due to open again in quarter 3 we will run a workshop with clubs when this opens
5.6	180 participants in holiday camps		Gleann, Saints, Cairnlodge, Midland, Ormeau Road, Star, St Agnes, Corpus Christi, Holy Trinity, Newington
5.7	Number of new members in Belfast clubs	76	76 new carded Belfast boxers in September 2019
	ote and sustain good governance standars within Belfast clubs		_
6.1	4 clubs to attain clubmark accreditation		2 clubs have started the process of clubmark with Midland & Carinlodge registering on the database
6.2	180 participants in good relations programme	225	Boxers from Gleann, Saints, Cairnlodge, Midland, Ormeau Road, Star, St Agnes, Corpus Christi, Holy Trinity, Newington attended our good relations day on 3
Funding	to support competitive local and international events in Belfast		_
7.1	Number of local events		County Antrim 3's Event at Loughside Recreation Centre (Friday night boxing at corpus christi bc).
7.2	Number of international events		Youth International event booked for 8th & 9th November at the Balmoral Hotel Belfast
7.3	Number of male competitors	211	
7.4	Number of female competitors	21	
7.5	Number of visiting competitors	78	
7.6	Number of Belfast competitors	154	23 belfast clubs represented - Emerald, Holy Trinity, Cairnlodge, Midland, St Michaels, Corpus Christi, Clonard, St Pauls, Holy Family, Saints, Mc Cullaghs,
7.7	Number of visiting officials	7	
7.8	Number of Belfast officials	16	

				Boxi	ng Strategy KPI Report 19-20 Q3
	an effective efficient Pathway to engage and nurture talent within Be				
KPI	Description	Female	Male	Total	Commentary
1.1	Run talent ID testing for 3 Belfast squads	0	0		Training on-going with specific emphasis on European Schools and Schoolgirls age group:
1.2	Run 3 talent squads in Belfast	0	0		Training on-going with specific emphasis on European Schools and Schoolgirls age group:
1.3	Run competitive opportunities for Belfast talent squads	4	28		County Antrim V County Limerick Development Boxing
1.4	Number of boxers on Elite gym membership	0	0		3 Have applied to GLL to date
1.5	Number of boxers obtaining support for sport	0	0		HP sent email to atheltes most in reciept of funding elsewhere Cairnlodge, City of Belfast, Clonard, Corpus Christi, Dockers, Emerald, Gleann, Holy Family, Holy Trinity, Immaculata, Ledley Hall, Ligo Cullaghs, Midland, Newington, Oliver Plunkett, Ormeau Road, Red Triangle, Saints, St Agnes, St Georges, St John Bosco, St Pauls, St
2.1	30 clubs at volunteer education event				Michaels, Star, Tullycarnet, Kronk
2.2	30 clubs at volunteer recognition event			0	booked in for mid-late March
3.1	10 officials trained on scoring system	0	0	0	Ran in Jan 2020
3.2	20 new referees and judges trained	4	16	20	Cairnlodge, Red Triangle, Star, Clonard, St Michaels, Ledley Hall, Mc Cullaghs
3.3	20 committee members trained on best practice	18	43	61	First Aid, Support for Sport workshop, Financial management, Concussion workshops, Coaching Children 5-12, Safeguarding workshop
	uit, train and sustain active coaches within Belfast				_
4.1	5 coaches receive talent coach training and mentoring	0	0		Nutrition workshop, High Performance Culture workshop, Strength and conditioning workshops all booked in for March 202
4.2	20 new grassroots coaches trained	5	19		Midland, Mc Cullaghs, Belfast Kronk, St Pauls, Saints, Oliver plunkett, St John Bosco, Star, Cairnlodg
4.3	50 new people accessing online resources	0	0		Brandingbay currently working on going live on County Antrim website
4.4	Increase the number of female coaches - EBA2020	5		5	Cairnlodge, Mc Cullaghs
4.5	5 clubs trained on inclusive boxing module				5 Clubs will be trained up in Q4 along with IABA staff
To grov	v and sustain club membership within Belfast				
5.1	80 participants at come and try it event	35	50	85	4 Schools at try it event Holy Evangelist, St Teresa's, Springfield PS & Cliftonville Intergrated PS
5.2	800 pupils taking part in non contact boxing	89	286	375	 Schools include Oliver Plunkett, Boys Model, Hunter House, St Teresa's PS, Girdwood Community Hub Group, Springfeild PS, Cliftonv
5.3	80 participants at Belfast Day of Boxing	0	0	0	Day to be hosted in conjunction with Ulster Elites 25th Feb 2020
5.4.1	2 new clubs availing of seeding grant			0	
5.4.2	4 clubs obtaining equipment grants			0	This will run across mid term in Feb
5.4.3	22 clubs obtaining membership growth			0	This will run across mid term in Feb
					Star BC, Holy Family GG, Holy Trinity BC, Corpus Christi, Clonard, Oliver Plunkett, Ligoneil, St Agnes, St Pauls, Ormeau Road, Mc Cui
5.5	12 clubs receiving for support for sport grants				Patsy Quinn Gym, Cairnlodge, Midland, Kronk, Gleann.
5.6	180 participants in holiday camps	0	0		Mid term camp in Feb for Clubs
5.7	Number of new members in Belfast clubs	0	0	0	Medical day for new boxers booked in for Saturday 1st Feb 2020
To pron	note and sustain good governance standars within Belfast clubs				
6.1	4 clubs to attain clubmark accreditation				Midland, Cairnlodge and Kronk currently working with Club Development office
6.2	180 participants in good relations programme	0	0	0	
Funding	g to support competitive local and international events in Belfast		1		-
7.1	Number of local events			3	County Antrim 6s, County Antrim v Dublin, County Antrim v Limerick Developmen
7.2	Number of international events	1 1			Belfast Halloween Open & Belfast Youth International
7.3	Number of male competitors	0	563		All Belfast Clubs were represented across these events.
7.4	Number of female competitors	113	555		All Belfast Clubs were represented across these events
7.5	Number of visiting competitors	31	123		All Belfast Clubs were represented across these events
7.6	Number of Belfast competitors	43	446		All Belfast Clubs were represented across these events
7.7	Number of visiting officials	2	16	18	
7.8	Number of Belfast officials	2	21	23	
1.0	Inditing of periggr dilicials		∠ I	23	<u> </u>

To have	Boxing Strategy KPI Report 19-20 Q4 an effective efficient Pathway to engage and nurture talent within	n Polfoot		
KPI	Description	Female	Male	I
1.1	Run talent ID testing for 3 Belfast squads	5	22	Ī
1.2	Run 3 talent squads in Belfast	5	22	
1.3	Run competitive opportunities for Belfast talent squads	2	14	
1.4	Number of boxers on Elite gym membership	0	0	1
1.5	Number of boxers obtaining support for sport	0	0	1
2.1	30 clubs at volunteer education event			1
2.2	30 clubs at volunteer recognition event			1
3.1	10 officials trained on scoring system	0	12	
3.2	20 new referees and judges trained	0	0	
3.3	20 committee members trained on best practice	11	13	
To recru	it, train and sustain active coaches within Belfast			
4.1	5 coaches receive talent coach training and mentoring	1	14	
4.2	20 new grassroots coaches trained	4	4	
4.3	50 new people accessing online resources	61	62	
4.4	Increase the number of female coaches - EBA2020	4		ĺ
4.5	5 clubs trained on inclusive boxing module			ĺ
To grow	and sustain club membership within Belfast			
5.1	80 participants at come and try it event	0	0	
5.2	800 pupils taking part in non contact boxing	245	300	
5.3	80 participants at Belfast Day of Boxing	0	0	
5.4.1	2 new clubs availing of seeding grant			ĺ
5.4.2	4 clubs obtaining equipment grants			
5.4.3	22 clubs obtaining membership growth			ĺ
5.5	12 clubs receiving for support for sport grants			
5.6	180 participants in holiday camps	0	0	
5.7	Number of new members in Belfast clubs	3	31	
	ote and sustain good governance standars within Belfast clubs			
6.1	4 clubs to attain clubmark accreditation	_	_	
6.2	180 participants in good relations programme	0	0	J
	to support competitive local and international events in Belfast			
7.1	Number of local events			
7.2	Number of international events			
7.3	Number of male competitors	0	142	-
7.4	Number of female competitors	13	0	
7.5	Number of visiting competitors	4	44	
7.6	Number of Belfast competitors	9	98	-
7.7	Number of visiting officials Number of Belfast officials	2	3	

Overall

	Boxing Strategy KPI Report 19-20 Overall	
	an effective efficient Pathway to engage and nurture talent within Belf	
KPI	Description	Tota
1.1	Run talent ID testing for 3 Belfast squads	
1.2	Run 3 talent squads in Belfast	
1.3	Run competitive opportunities for Belfast talent squads	
1.4	Number of boxers on Elite gym membership	
1.5	Number of boxers obtaining support for sport	
2.1	30 clubs at volunteer education event	
2.2	30 clubs at volunteer recognition event	
3.1	10 officials trained on scoring system	
3.2	20 new referees and judges trained	
3.3	20 committee members trained on best practice	1
To recr	uit, train and sustain active coaches within Belfast	
4.1	5 coaches receive talent coach training and mentoring	
4.2	20 new grassroots coaches trained	
4.3	50 new people accessing online resources	
4.4	Increase the number of female coaches - EBA2020	
4.5	5 clubs trained on inclusive boxing module	
To grov	v and sustain club membership within Belfast	
5.1	80 participants at come and try it event	
5.2	800 pupils taking part in non contact boxing	13
5.3	80 participants at Belfast Day of Boxing	
5.4.1	2 new clubs availing of seeding grant	
5.4.2	4 clubs obtaining equipment grants	
5.4.3	22 clubs obtaining membership growth	
5.5	12 clubs receiving for support for sport grants	
5.6	180 participants in holiday camps	1
5.7	Number of new members in Belfast clubs	7
	note and sustain good governance standards within Belfast clubs	1
6.1	4 clubs to attain clubmark accreditation	1
0.0	180 participants in good relations programme	2
	to support competitive local and international events in Belfast	
7 1	Number of local events	1
7.1	Number of international events	
7.3	Number of male competitors	11
7.4	Number of female competitors	<u>'</u> ,
7.5	Number of visiting competitors	2
7.6	Number of Belfast competitors	4
7.7	Number of visiting officials	+
1.1	Number of Visiting Officials Number of Belfast officials	<u> </u>

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Boxing Strategy KPI Report 20-21 Q1 To have an effective efficient Pathway to engage and nurture talent within Belfast Commentary
With contact boxing due to resume in October we hope to start **KPI** Description Run talent ID testing for 3 Belfast squads .1 this in Q3 With contact boxing due to resume in October we hope to start .2 Run 3 talent squads in Belfast this in Q3 With contact boxing due to resume in October we hope to start Run competitive opportunities for Belfast talent squads this in Q3 1.4 Number of boxers on Elite gym membership We will work with athletes if and when this scheme opens Number of boxers obtaining support for sport We will work with athletes if and when this scheme opens 1.5 We hope to run this in Q3/4 once clubs are fully functioning and it 30 clubs at volunteer education event is safe to do so via government guidelines 2.1 We hope to run this in Q3/4 once clubs are fully functioning and it 2.2 is safe to do so via government guidelines 30 clubs at volunteer recognition event 3.1 10 officials trained on scoring system We hope to run a virtual/zoom course for exsisting R&J's in Q2 We hope to run this in Q3/4 once clubs are fully functioning and it is safe to do so via government guidelines 3.2 20 new referees and judges trained Committee members took part in virutal / zoom courses to include (Financial Management Training, Club development plan 20 committee members trained on best practice workshop) Please see Q1 report for clubs involved. 20 To recruit, train and sustain active coaches within Belfast 4.1 5 coaches receive talent coach training and mentoring No squads running at present We hope to run this in Q3/4 once clubs are fully functioning and it is safe to do so via government guidelines 42 20 new grassroots coaches trained We have run the following zoom seminars in which belfast coaches were involved in Corner care, Nutrition, Concussion Course, Concussion workshop, Mental Health and Wellbeing, UK mental health awareness course through UK Sport) Please see 70 Q1 report for clubs involved. 4.3 50 new people accessing online resources We hope to run this in Q3/4 once clubs are fully functioning and it Increase the number of female coaches - EBA2020 is safe to do so via government guidelines Disability NI ran a zoom workshop in the inclusive boxing module in which 8 belfast clubs were present. Please see Q1 report for 5 clubs trained on inclusive boxing module clubs involved. To grow and sustain club membership within Belfast We hope to run this in Q3/4 once clubs are fully functioning and it 120 participants at come and try it event is safe to do so via government guidelines 5 Belfast based schools responsed to emails and the community coach created personalised workout videos for them (Oliver Plunkett PS, St Teresas PS, Blessed Trinity College, Hunter 2438 2438 4876 House, Ashfeild Girls). 5.2 1200 pupils taking part in non contact boxing We hope to run this in Q3/4 once clubs are fully functioning and it 5.3 120 participants at Belfast Day of Boxing is safe to do so via government guidelines We hope to run this in Q3/4 once clubs are fully functioning and it 2 new clubs availing of seeding grant is safe to do so via government guidelines We hope to run this in Q3/4 once clubs are fully functioning and it .4.2 4 clubs obtaining equipment grants is safe to do so via government guidelines We hope to run this in Q3/4 once clubs are fully functioning and it 5.4.3 22 clubs obtaining membership growth is safe to do so via government guidelines We hope to run this in Q3/4 once clubs are fully functioning and it is safe to do so via government guidelines 8 clubs receiving for support for sport grants 5.5 We hope to run this in Q3/4 once clubs are fully functioning and it is safe to do so via government guidelines 5.6 180 participants in holiday camps We hope to run this in Q3/4 once clubs are fully functioning and it Number of new members in Belfast clubs is safe to do so via government guidelines To promote and sustain good governance standards within Belfast clubs Work ongoing with clubs to attain clubmark accreditation 2 clubs to attain clubmark accreditation We hope to run this in Q3/4 once clubs are fully functioning and it 180 participants in good relations programme is safe to do so via government guidelines Funding to support competitive local and international events in Belfast Number of local events Boxing events will not take place per IABA rules until the month Boxing events will not take place per IABA rules until the month 72 Number of international events of October at least. Boxing events will not take place per IABA rules until the month 7.3 of October at least. Number of male competitors Boxing events will not take place per IABA rules until the month 7.4 Number of female competitors of October at least Boxing events will not take place per IABA rules until the month 7.5 of October at least. Number of visiting competitors Boxing events will not take place per IABA rules until the month Number of Belfast competitors 7.6 of October at least. Boxing events will not take place per IABA rules until the month 7.7 Number of visiting officials of October at least. Boxing events will not take place per IABA rules until the month Number of Belfast officials 7.8 of October at least

Boxing Strategy KPI Report 20-21 Q2 To have an effective efficient Pathway to engage and nurture talent within Belfast Description Commentary Run talent ID testing for 3 Belfast squads Run 3 talent squads in Belfast Run competitive opportunities for Belfast talent squads Number of boxers on Elite gym membership O 1.5 Number of boxers obtaining support for sport 0 30 clubs at volunteer education event 0 30 clubs at volunteer recognition event 10 officials trained on scoring system 20 new referees and judges trained 20 committee members trained on best practice To recruit, train and sustain active coaches within Belfast 5 coaches receive talent coach training and mentoring 20 new grassroots coaches trained 50 new people accessing online resources Increase the number of female coaches - EBA2020 5 clubs trained on inclusive boxing module To grow and sustain club membership within Belfast 120 participants at come and try it event 1200 pupils taking part in non contact boxing 120 participants at Belfast Day of Boxing 5.4.1 2 new clubs availing of seeding grant 5.4.2 4 clubs obtaining equipment grants 5.4.3 22 clubs obtaining membership growth 8 clubs receiving for support for sport grants 180 participants in holiday camps 5.6 Number of new members in Belfast clubs To promote and sustain good governance standards within Belfast clubs 2 clubs to attain clubmark accreditation 180 participants in good relations programme Funding to support competitive local and international events in Belfast Number of local events Number of international events Number of male competitors 7 4 Number of female competitors 7.5 Number of visiting competitors 7.6 Number of Belfast competitors Number of visiting officials Number of Belfast officials

Q3

Boxing Strategy KPI Report 20-21 Q3

To ha	ve an effective efficient Pathway to engage and nurture tale	ent within I	Belfast	
KPI	Description	Female	Male	Total
1.1	Run talent ID testing for 3 Belfast squads			C
1.2	Run 3 talent squads in Belfast			C
1.3	Run competitive opportunities for Belfast talent squads			C
1.4	Number of boxers on Elite gym membership			C
1.5	Number of boxers obtaining support for sport			C
2.1	30 clubs at volunteer education event			C
2.2	30 clubs at volunteer recognition event			C
3.1	10 officials trained on scoring system			C
3.2	20 new referees and judges trained			C
3.3	20 committee members trained on best practice			C
To rec	cruit, train and sustain active coaches within Belfast			
4.1	5 coaches receive talent coach training and mentoring			0
4.2	20 new grassroots coaches trained			0
4.3	50 new people accessing online resources			C
4.4	Increase the number of female coaches - EBA2020			0
4.5	5 clubs trained on inclusive boxing module			
To gro	ow and sustain club membership within Belfast	•		
5.1	120 participants at come and try it event			C
5.2	1200 pupils taking part in non contact boxing			0
5.3	120 participants at Belfast Day of Boxing			C
5.4.1	2 new clubs availing of seeding grant			0
5.4.2	4 clubs obtaining equipment grants			0
5.4.3	22 clubs obtaining membership growth			0
5.5	8 clubs receiving for support for sport grants			C
5.6	180 participants in holiday camps			C
5.7	Number of new members in Belfast clubs			C
To pro	omote and sustain good governance standards within Belf	ast clubs		
6.1	2 clubs to attain clubmark accreditation			
6.2	180 participants in good relations programme			C
Fundi	ng to support competitive local and international events in	Belfast		
7.1	Number of local events			C
7.2	Number of international events			0
7.3	Number of male competitors			C
7.4	Number of female competitors			C
7.5	Number of visiting competitors			C
7.6	Number of Belfast competitors			C
7.7	Number of visiting officials			C
7.8	Number of Belfast officials			C

Q 4	Boxin	g Strateg	y KPI Rep	ort 20-21 (Q4
To ha	ve an effective efficient Pathway to engage and nurture tale				•
KPI	Description	Female	Male	Total	Commentary
1.1	Run talent ID testing for 3 Belfast squads			0	•
1.2	Run 3 talent squads in Belfast			0	
1.3	Run competitive opportunities for Belfast talent squads			0	
1.4	Number of boxers on Elite gym membership			0	
1.5	Number of boxers of Life gym membership Number of boxers obtaining support for sport			0	
2.1	30 clubs at volunteer education event			0	
2.2	30 clubs at volunteer recognition event			0	
3.1	10 officials trained on scoring system			0	
3.2	20 new referees and judges trained			0	
3.3	20 committee members trained on best practice			0	
To re	cruit, train and sustain active coaches within Belfast				
4.1	5 coaches receive talent coach training and mentoring			0	
1.2	20 new grassroots coaches trained			0	
1.3	50 new people accessing online resources			0	
1.4	Increase the number of female coaches - EBA2020			0	
1.5	5 clubs trained on inclusive boxing module			0	
_	ow and sustain club membership within Belfast				
5.1	120 participants at come and try it event			0	
5.2	1200 pupils taking part in non contact boxing			0	
5.3	120 participants at Belfast Day of Boxing			0	
5.4.1	2 new clubs availing of seeding grant				
.4.2	4 clubs obtaining equipment grants			0	
.4.3	22 clubs obtaining equipment grants			0	
5.5	8 clubs receiving for support for sport grants			0	
5.6	180 participants in holiday camps			0	
5.7	Number of new members in Belfast clubs			0	
	omote and sustain good governance standards within Belfa	st clubs		_	
3.1	2 clubs to attain clubmark accreditation			0	1
5.2				0	
	180 participants in good relations programme	D - 16 :	1	0	
	ing to support competitive local and international events in l	Belfast			
'.1	Number of local events			0	
'.2	Number of international events			0	
7.3	Number of male competitors			0	
7.4	Number of female competitors		1	0	
			ļ	0	
7.5	Number of visiting competitors				
7.6	Number of Belfast competitors			0	
7.7	Number of visiting officials			0	
7.8	Number of Belfast officials			0	
Overa		Strategy l	KPI Repor	t 20-21 Ov	
Γο ha			•	t 20-21 Ov	erall
Γο ha	Boxing ve an effective efficient Pathway to engage and nurture tale Description	nt within Female	Belfast Male	t 20-21 Ov Total	erall Commentary
Γο ha	Boxing ve an effective efficient Pathway to engage and nurture tale	nt within	Belfast Male	t 20-21 Ov Total	erall Commentary
Γο ha <mark>(Pl</mark> 1.1	Boxing ve an effective efficient Pathway to engage and nurture tale Description Run talent ID testing for 3 Belfast squads	nt within Female	Belfast Male	t 20-21 Ov Total 0	erall Commentary
Γο ha ΚΡΙ 1.1 1.2	Boxing ve an effective efficient Pathway to engage and nurture tale Description Run talent ID testing for 3 Belfast squads Run 3 talent squads in Belfast	rt within Female 0	Belfast Male 0	t 20-21 Ov Total 0	erall Commentary
Γο ha (Pl 1.1 1.2 1.3	Boxing we an effective efficient Pathway to engage and nurture tale	Female 0 0	Belfast Male 0 0	Total 0 0	erall Commentary
(PI .1 .2 .3	ve an effective efficient Pathway to engage and nurture tale Description Run talent ID testing for 3 Belfast squads Run 3 talent squads in Belfast Run competitive opportunities for Belfast talent squads Number of boxers on Elite gym membership	remale 0 0 0 0 0	Belfast Male 0 0 0 0	t 20-21 Ov Total 0 0 0 0	erall Commentary
(PI .1 .2 .3 .4	Ve an effective efficient Pathway to engage and nurture tale Description Run talent ID testing for 3 Belfast squads Run 3 talent squads in Belfast Run competitive opportunities for Belfast talent squads Number of boxers on Elite gym membership Number of boxers obtaining support for sport	Female 0 0	Belfast Male 0 0 0 0	t 20-21 Ov Total 0 0 0 0 0	erall Commentary
(PI .1 .2 .3 .4 .5	Ve an effective efficient Pathway to engage and nurture tale Description Run talent ID testing for 3 Belfast squads Run 3 talent squads in Belfast Run competitive opportunities for Belfast talent squads Number of boxers on Elite gym membership Number of boxers obtaining support for sport 30 clubs at volunteer education event	remale 0 0 0 0 0	Belfast Male 0 0 0 0	Total 0 0 0 0 0 0 0	erall Commentary
(PI .1 .2 .3 .4 .5	Ve an effective efficient Pathway to engage and nurture tale Description Run talent ID testing for 3 Belfast squads Run 3 talent squads in Belfast Run competitive opportunities for Belfast talent squads Number of boxers on Elite gym membership Number of boxers obtaining support for sport	rt within Female 0 0 0 0 0	Male	Total 0 0 0 0 0 0 0 0 0 0	erall Commentary
(PI .1 .2 .3 .4 .5 2.1	Ve an effective efficient Pathway to engage and nurture tale Description Run talent ID testing for 3 Belfast squads Run 3 talent squads in Belfast Run competitive opportunities for Belfast talent squads Number of boxers on Elite gym membership Number of boxers obtaining support for sport 30 clubs at volunteer education event	remale 0 0 0 0 0	Male	Total 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	erall Commentary
(PI .1 .2 .3 .4 .5 2.1 2.2 3.1	Ve an effective efficient Pathway to engage and nurture tale Description Run talent ID testing for 3 Belfast squads Run 3 talent squads in Belfast Run competitive opportunities for Belfast talent squads Number of boxers on Elite gym membership Number of boxers obtaining support for sport 30 clubs at volunteer education event 30 clubs at volunteer recognition event	rt within Female 0 0 0 0 0	Male	Total 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	erall Commentary
(PI .1 .2 .3 .4 .5 2.1 2.2 3.1 3.2	Ve an effective efficient Pathway to engage and nurture tale Description Run talent ID testing for 3 Belfast squads Run 3 talent squads in Belfast Run competitive opportunities for Belfast talent squads Number of boxers on Elite gym membership Number of boxers obtaining support for sport 30 clubs at volunteer education event 30 clubs at volunteer recognition event 10 officials trained on scoring system 20 new referees and judges trained	nt within Female 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Male	Total 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	erall Commentary
(PI 1.1 1.2 1.3 1.4 1.5 2.1 2.2 3.1 3.2 3.3	Ve an effective efficient Pathway to engage and nurture tale Description Run talent ID testing for 3 Belfast squads Run 3 talent squads in Belfast Run competitive opportunities for Belfast talent squads Number of boxers on Elite gym membership Number of boxers obtaining support for sport 30 clubs at volunteer education event 30 clubs at volunteer recognition event 10 officials trained on scoring system 20 new referees and judges trained 20 committee members trained on best practice	nt within Female 0 0 0 0 0	Male	Total 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	erall Commentary
(PI 1.1 1.2 1.3 1.4 1.5 2.1 2.2 3.1 3.2 3.3 Fo re	Ve an effective efficient Pathway to engage and nurture tale Description Run talent ID testing for 3 Belfast squads Run 3 talent squads in Belfast Run competitive opportunities for Belfast talent squads Number of boxers on Elite gym membership Number of boxers obtaining support for sport 30 clubs at volunteer education event 30 clubs at volunteer recognition event 10 officials trained on scoring system 20 new referees and judges trained 20 committee members trained on best practice cruit, train and sustain active coaches within Belfast	nt within Female 0 0 0 0 0 0 0 0 0 0 0	Male	Total 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	erall Commentary
(P)	ve an effective efficient Pathway to engage and nurture tale Description Run talent ID testing for 3 Belfast squads Run 3 talent squads in Belfast Run competitive opportunities for Belfast talent squads Number of boxers on Elite gym membership Number of boxers obtaining support for sport 30 clubs at volunteer education event 30 clubs at volunteer recognition event 10 officials trained on scoring system 20 new referees and judges trained 20 committee members trained on best practice cruit, train and sustain active coaches within Belfast 5 coaches receive talent coach training and mentoring	nt within Female 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Belfast	Total 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	erall Commentary
Co ha (P) .1 .2 .3 .4 .5 .1 .2 .3 .4 .5 .1 .2 .3 .4 .5 .1 .2 .3 .4 .5 .1 .2 .3 .4 .5 .6 .7 .7 .7 .7 .7 .7 .7 .7 .7 .7	ve an effective efficient Pathway to engage and nurture tale Description Run talent ID testing for 3 Belfast squads Run 3 talent squads in Belfast Run competitive opportunities for Belfast talent squads Number of boxers on Elite gym membership Number of boxers obtaining support for sport 30 clubs at volunteer education event 10 officials trained on scoring system 20 new referees and judges trained 20 committee members trained on best practice cruit, train and sustain active coaches within Belfast 5 coaches receive talent coach training and mentoring 20 new grassroots coaches trained	nt within Female 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Belfast Male 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Total 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	erall Commentary
Co ha (P) .1 .2 .3 .4 .5 .1 .2 .3 .4 .5 .1 .2 .3 .4 .5 .1 .2 .3 .4 .5 .1 .2 .3 .4 .5 .6 .7 .7 .7 .7 .7 .7 .7 .7 .7 .7	ve an effective efficient Pathway to engage and nurture tale Description Run talent ID testing for 3 Belfast squads Run 3 talent squads in Belfast Run competitive opportunities for Belfast talent squads Number of boxers on Elite gym membership Number of boxers obtaining support for sport 30 clubs at volunteer education event 30 clubs at volunteer recognition event 10 officials trained on scoring system 20 new referees and judges trained 20 committee members trained on best practice cruit, train and sustain active coaches within Belfast 5 coaches receive talent coach training and mentoring 20 new grassroots coaches trained 50 new people accessing online resources	nt within Female	Male	Total 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	erall Commentary
Co ha (P) .1 .2 .3 .4 .5 .1 .2 .3 .4 .5 .1 .2 .3 .4 .5 .1 .2 .3 .4 .5 .1 .2 .3 .4 .5 .6 .7 .7 .7 .7 .7 .7 .7 .7 .7 .7	ve an effective efficient Pathway to engage and nurture tale Description Run talent ID testing for 3 Belfast squads Run 3 talent squads in Belfast Run competitive opportunities for Belfast talent squads Number of boxers on Elite gym membership Number of boxers obtaining support for sport 30 clubs at volunteer education event 10 officials trained on scoring system 20 new referees and judges trained 20 committee members trained on best practice cruit, train and sustain active coaches within Belfast 5 coaches receive talent coach training and mentoring 20 new grassroots coaches trained	nt within Female 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Male	t 20-21 Ov Total 0 0 0 0 0 0 0 0 20	erall Commentary
Co ha (P) .1 .2 .3 .4 .5 .1 .2 .3 .4 .5 .1 .2 .3 .4 .5 .7 .7 .7 .7 .7 .7 .7 .7 .7 .7	ve an effective efficient Pathway to engage and nurture tale Description Run talent ID testing for 3 Belfast squads Run 3 talent squads in Belfast Run competitive opportunities for Belfast talent squads Number of boxers on Elite gym membership Number of boxers obtaining support for sport 30 clubs at volunteer education event 30 clubs at volunteer recognition event 10 officials trained on scoring system 20 new referees and judges trained 20 committee members trained on best practice cruit, train and sustain active coaches within Belfast 5 coaches receive talent coach training and mentoring 20 new grassroots coaches trained 50 new people accessing online resources	nt within Female	Male	Total 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	erall Commentary
(P) .1 .2 .3 .4 .5 .2 .1 .2 .2 .3 .1 .3 .434	ve an effective efficient Pathway to engage and nurture tale Description Run talent ID testing for 3 Belfast squads Run 3 talent squads in Belfast Run competitive opportunities for Belfast talent squads Number of boxers on Elite gym membership Number of boxers obtaining support for sport 30 clubs at volunteer education event 10 officials trained on scoring system 20 new referees and judges trained 20 committee members trained on best practice cruit, train and sustain active coaches within Belfast 5 coaches receive talent coach training and mentoring 20 new grassroots coaches trained 50 new people accessing online resources Increase the number of female coaches - EBA2020 5 clubs trained on inclusive boxing module	nt within Female	Male	t 20-21 Ov Total 0 0 0 0 0 0 0 0 20	erall Commentary
KPI 1.1 1.2 1.3 1.4 1.5 2.1 2.2 1.3 3.3 Fore 4.2 4.3 4.4 4.5 Fogr	ve an effective efficient Pathway to engage and nurture tale Description Run talent ID testing for 3 Belfast squads Run 3 talent squads in Belfast Run competitive opportunities for Belfast talent squads Number of boxers on Elite gym membership Number of boxers obtaining support for sport 30 clubs at volunteer education event 10 officials trained on scoring system 20 new referees and judges trained 20 committee members trained on best practice cruit, train and sustain active coaches within Belfast 5 coaches receive talent coach training and mentoring 20 new grassroots coaches trained 50 new people accessing online resources Increase the number of female coaches - EBA2020 5 clubs trained on inclusive boxing module ow and sustain club membership within Belfast	nt within Female	Male	Total 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Commentary
(PI) 1.1 1.2 1.3 1.4 1.5 2.1 2.2 3.3 (Fo re 1.1 1.2 1.3 1.4 1.5 (Fo gr 5.1	ve an effective efficient Pathway to engage and nurture tale Description Run talent ID testing for 3 Belfast squads Run 3 talent squads in Belfast Run competitive opportunities for Belfast talent squads Number of boxers on Elite gym membership Number of boxers obtaining support for sport 30 clubs at volunteer education event 10 officials trained on scoring system 20 new referees and judges trained 20 committee members trained on best practice cruit, train and sustain active coaches within Belfast 5 coaches receive talent coach training and mentoring 20 new grassroots coaches trained 50 new people accessing online resources Increase the number of female coaches - EBA2020 5 clubs trained on inclusive boxing module ow and sustain club membership within Belfast 120 participants at come and try it event	nt within Female	Male	Total 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Commentary
(P)	ve an effective efficient Pathway to engage and nurture tale Description Run talent ID testing for 3 Belfast squads Run 3 talent squads in Belfast Run competitive opportunities for Belfast talent squads Number of boxers on Elite gym membership Number of boxers obtaining support for sport 30 clubs at volunteer education event 30 clubs at volunteer recognition event 10 officials trained on scoring system 20 new referees and judges trained 20 committee members trained on best practice cruit, train and sustain active coaches within Belfast 5 coaches receive talent coach training and mentoring 20 new grassroots coaches trained 50 new people accessing online resources Increase the number of female coaches - EBA2020 5 clubs trained on inclusive boxing module ow and sustain club membership within Belfast 120 participants at come and try it event 1200 pupils taking part in non contact boxing	nt within Female 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Male	Total 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	erall Commentary
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Case study 1

On the 6th of March 2020, we ran a very successful female day of boxing in Lisnasharragh Leisure centre in line with International Women's Day. East Belfast has a significant lower number of boxing clubs than West Belfast. With almost 300 females participating on the day and 5 boxing clubs from the local area coaching on the day (Ledley Hall, City of Belfast, St Georges, Ormeau Road & Eastside). We had 4 local schools from across the City also involved in the day. (Hazelwood, Bloomfeild, Ashfeild & St Colms).

We feel like this gave East Belfast Boxing a positive boost. Also, at this event we had the incumbent Lord Mayor Daniel Baker in attendance as well as local councillor from the Lisnasharragh area Councillor David Brooks. This was a great link in with our local politicians to keep them up to date with the work we are doing in local areas through our programmes. Two of these clubs, City of Belfast BA and Ledley Hall BC have told us that they have had girls from the day visit their clubs for a taster session. The aim of this day was to invite females into the sport and boost East Belfast club membership numbers as a result

Case study 2

Throughout the lockdown period we have ran several online zoom learning courses one of which was our disability inclusion training course ran on 30th June 2020. This was ran in partnership with Disability Sport NI to give our clubs a better understanding of working with people with disabilities both physical and mental. It was great to get this course up and running through zoom as our previous course that was due on 16th March 2020 in Ledley Hall Boxing Club had to be cancelled due to COVID-19. This was well attended by Belfast Clubs we had 12 Belfast participants from across 10 clubs. (St Pauls, Holy Trinity, Mc Cullaghs, Cairnlodge, Dockers, Eastside, Star, Holy Family, Gleann & Midland).

After great feedback from the clubs on this we ran a specific Autism course on 11th August 2020 again in partnership with DSNI. We had 10 Belfast clubs at attendance on this online zoom course with again great feedback from all our clubs. (Star, Ormeau Road, Red Triangle, Mc Cullaghs, Ciarnlodge, Midland, Holy Family, Holy Trinity, Clonard, St Pauls).

Case Study 3

Throughout this we have had a big uptake in all our courses from females within the sport. One of the main underrepresented groups within our sport is female groups and it is great to see so many new female coaches, volunteers and boxers become involved in our sport.

- 23 female committee members trained in various courses across 18 clubs.
- 9 new female coaches passing IABA level 1.
- 34 new female boxers obtaining County Antrim Boxing Record Books.

